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A WORD FROM THE MANAGING DIRECTOR



On January 5, 1826, Sweden officially recognized Brazil's independence through a letter likely penned by Count Gustaf af Wetterstedt, Sweden's Minister for Foreign Affairs. Two centuries after that historic milestone, Sweden and Brazil continue to build their future together.

Historical ties between nations are, fundamentally, about people—and so is the work we do at the **Swedish–Brazilian Chamber of Commerce**. While we were not yet present in 1826, for the past 73 years we have actively fostered exchanges across business, industry, diplomacy, and academia. To celebrate the Chamber's 70th anniversary in 2023, we published the book *A Story of Passion for Business and People*. Today, our new book, **Portraits of Cooperation**, serves as an updated and expanded edition to celebrate this 200-year diplomatic milestone between our nations. The launch of the English version will take place during a gala dinner at the **Vasa Museum in Stockholm** on October 16, in the gracious presence of **Her Majesty Queen Silvia**.

Our member events calendar has been exceptionally busy this year, with activities taking place nearly every week. We are also delighted to see an increasing number of members utilizing our office space for their own meetings, workshops, and training sessions.

Furthermore, we recently launched a new ESG project, interviewing several of our major members to assess the concrete actions taken since the publication of our "ESG Handbooks" in 2023. While written reports will be available, our primary communication channel will be a podcast series recorded at Scania, our main partner in this initiative.

International cooperation has also grown significantly, a prime example being our annual Business Climate Surveys. The latest Brazilian report was launched at the Chamber this past May, in the presence of **Vice-President Geraldo Alckmin**. Since June 2024, we have chaired Eurocamaras, and optimism is high following progress on the EU-Mercosur free trade agreement. The French Chamber recently coordinated a highly successful event drawing around 250 participants. The event featured engaging panel discussions with European companies such as AFRY, Scania, Bosch, Heineken, Rabobank, BASF, Siemens, and Veolia. We were also honored by keynote addresses from Francisco André, the new EU Ambassador to Brazil, and Laudemir Müller, President of APEX.

Looking ahead, we are excited for our upcoming Career Fair on November 12, which will feature leading Swedish companies in Brazil and several distinguished Swedish universities. Our **End of Year Dinner** on December 4 will be an equally special milestone: we expect exactly 200 guests—no more, no less—to celebrate these 200 years of relations.



A WORD FROM THE MANAGING DIRECTOR



Eight months into the year, the Chamber remains on solid ground. While election years often present macroeconomic uncertainties—and some members note a challenging market as partners and clients defer investments until election outcomes are clear—our ecosystem remains resilient.

None of our achievements would be possible without the dedication and hard work of my small but highly efficient team—**Elaine, Vivi, Gessica, and Laura**—who consistently go above and beyond. I also want to extend my gratitude to our Chairman, **Sergio Quiroga**, for his steadfast support, engagement, and positive energy on the Board. At the General Assembly in April, we welcomed new Board members Vanessa Ajeje (Epiroc) and Brenda Rühle (Tetra Pak). I look forward to working closely with you, the rest of the Board, and my team to strengthen the Swedish business ecosystem in Brazil.

I am incredibly proud to be a small piece of this vibrant Swedish-Brazilian puzzle, and I am certain that our relations will continue to thrive for decades to come.

In closing, I would like to share a few inspiring reflections from the book, offered by people who mean so much to our community:

As we celebrate this bicentenary, we do so with gratitude for all those who have strengthened the ties between our countries over the past 200 years. I would particularly like to recognize Team Sweden, of which the Swedish-Brazilian Chamber of Commerce is an essential part. Together we work with partnership, commitment, and a shared purpose to deepen the relationship between Sweden and Brazil.

Ambassador Karin Wallensteen

I would also like to thank all members of Team Sweden, including the Swedish-Brazilian Chamber of Commerce. This book reflects the dynamic meeting place that the Chamber provides, as well as the many networking opportunities it creates for Swedish-Brazilian business to continue to flourish—for at least another 200 years to come.

Marcus Wallenberg

As an Honorary Member of the Swedish-Brazilian Chamber of Commerce, or “Swedcham” as they say, I would like to thank everyone involved in the making of this book – and for the continued bridge building between our two beloved countries.

H.M. Queen Silvia



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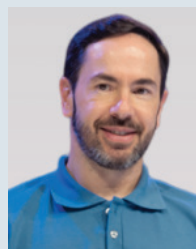
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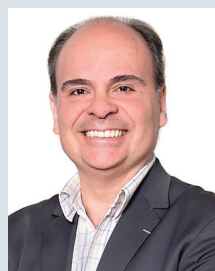
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Administrative and Finance Manager

Viviane Ringbäck

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Gessica Borges da Silva

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Laura Ribeiro Johansson

Swedish-Brazilian Intern



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ESG – Coordinator: Marcela Miranda – Founder & CEO, Uttala – Educação Climática

Legal & Business – Coordinator: Renato Pacheco Neto – H. Consul General of Sweden, Partner of Pacheco Neto, Sanden, Teisseire Advogados



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YOUNG PROFESSIONALS

Dear members,

My name is Laura Ribeiro Johansson. I'm 24 years old, born in Rio de Janeiro but raised in Sweden since my father is Swedish and my mother is Brazilian.

I am the new intern at Swedcham and arrived in São Paulo in the beginning of September 2026. I will be working with Swedcham, more precisely with Young Professionals, until the end of June 2027.

The Swedish Chambers' Young Professionals (YP) network continues to work as a key mechanism connecting Swedish and Brazilian professionals and students who share common interests. With active members, YP fosters both professional and personal development through knowledge exchange, career opportunities, and cultural integration, while also helping newly arrived Swedes settle into life in Brazil.

On April 27th, we organized a Young Professionals session on Mental Health in the Corporate World, with a special focus on young professionals. The event featured Joana D'Arc Silva (Höganäs Brasil), Laercio Pereira (SAAB), and Dr. Raquel Duaibs, an intercultural clinical psychologist, who shared valuable perspectives on navigating mental wellbeing in today's professional environment.

During October, YP is planning to host different kinds of workshops on themes that students have been asking for, among which HR-related topics and AI stand out on many students' agendas.

Looking ahead, the highlight of this year's YP agenda will once again be the Sweden-Brazil Career Fair on November 12. Among the confirmed companies are Volvo Cars, Scania, Autoliv and Saab. Swedish university representatives will also be on site, offering students direct access to information on study opportunities in Sweden. With support from SI and Study in Sweden, together with the Embassy of Sweden in Brazil, the fair remains the key bridge between Brazilian talent and Swedish companies and universities.

Right after the Career Fair, the planning of the Chamber's annual End of Year Party will be taking up a lot of our time. This year's Christmas party will celebrate 200 years of diplomatic relations between Brazil and Sweden, and of course the Young Professionals are welcome to participate!



As a closing event exclusive for the YPs, an afterwork is on our agenda, and we hope to gather both current students and alumni from our Sweden-Brazil Alumni Network.

We are always open to discuss new ideas and initiatives!

To know more and to become a part of our network please contact me at:
youngprofessionals@swedcham.com.br

Laura Ribeiro Johansson | Swedish-Brazilian Intern

THE EVOLUTION OF THE ESG AGENDA: SWEDISH COMPANIES SHAPING A SUSTAINABLE FUTURE IN BRAZIL

The pursuit of a low-carbon economy and fairer labor relations is no longer just a corporate goal; it is a vital metric for organizational resilience in an era of deep ecological transformation.

Driven by the urgency of climate literacy and shared responsibility, Swedcham is leading the project "ESG Progress and Challenges (2024-2026)". As an overview of corporate activities over the past two years, this initiative relies on interviews to map operational maturity carried out by Swedish reference companies in Brazil. By evaluating this collective journey, the project aims to shed light on the strategic paths to follow in the coming years, turning global targets into regional action. The project stands out for the active engagement of 12 major brands: Volvo Trucks, Tetra Pak, Atlas Copco, Alfa Laval, Electrolux, Scania, ABB, AAK, Essity, Autoliv, Ferring, and Getinge.

The overview reveals that social equity and the human dimensions of sustainability have been undergoing a profound paradigm shift over the last years. Moving far beyond reactive risk management or supply chain checklists, human rights are recognized as an active component integrated across business governance and leadership. The qualitative data gathered shows an increasing maturity in internal operations, highlighting a cross-sector focus on psychological safety, structural well-being, and ecocentric transparency.

On the environmental front, global net-zero targets have gained strong local traction through systemic fleet electrification, rigorous zero-landfill frameworks, and 100% renewable energy sourcing. However, the current watershed moment lies in managing supply chains and Scope 3 emissions, where the true boundaries of climate impact are tested. A key insight from the project is that "partnership is the new leadership," emphasizing that systemic decarbonization cannot be achieved in isolation.



The diagnosis will result in a short report and a three-episode podcast series. By identifying shared bottlenecks and proven pathways, this project demonstrates that climate literacy, ecosystem preservation, and social justice must run parallel with economic viability to ensure long-term collective prosperity.

Anna Fonseca is a digital strategist and project manager at Estúdio Anadarco, a creative studio dedicated to communicating purpose-driven corporate strategies and accelerating the ESG agenda.

SWEDCHAM ON YOUTUBE AND SOCIAL MEDIA

In 2026, Swedcham has further consolidated its presence across the main digital platforms – Instagram, Facebook, LinkedIn and YouTube – reinforcing its role as a hub of information, connection, and cultural exchange between Sweden and Brazil. This year, our reach grew steadily, surpassing 170,000 accounts, a clear indicator of the Chamber's growing relevance and visibility in the international business community. Content on innovation, sustainability, international careers, and cultural integration has been particularly successful in engaging members and partners, both in Brazil and abroad.

Digital platforms have also become an essential complement to our in-person events, amplifying their impact and ensuring long-lasting visibility for our activities. Whether it is a corporate visit with our member companies, an ESG Committee debate, or the annual Sweden-Brazil Career Fair, our social media channels expand access to knowledge, strengthen dialogue, and highlight best practices from Swedish companies operating in Brazil.



To meet the growing demands of communication, Swedcham continues its partnership with evcom, producing over 800 pieces of strategic content annually with a reach of over 700 thousand views (per year) across our social media channels, combining the power of strategic communication with creativity and enhancing our digital presence. This collaboration allows us to spotlight our members, showcase success stories, and promote the Sweden-Brazil business and cultural exchange to a wider audience.

We invite all members and partners to connect with us online. By following Swedcham on LinkedIn, Instagram, Facebook and YouTube, you can stay informed about our upcoming events, gain insights into market trends, and take part in the vibrant community that bridges Sweden and Brazil.

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PORTRAITS OF COOPERATION – 200 YEARS OF SWEDISH-BRAZILIAN RELATIONS

To celebrate the Chamber's 70th anniversary in 2023, we published the book *A Story of Passion for Business and People*. This year we took the initiative to publish *Portraits of Cooperation*, an updated and expanded version, to celebrate 200 years of diplomatic relations between our countries. For both books, I would like to extend my warm thanks to Ambassador Karin Wallensteen, Anders Sjöman at the Centre for Business History, Ola Rignell at FAM, and journalist Yuri Gomes.

The book includes a chapter in which 42 Swedish companies, from A to Z, share their histories and futures in Brazil, and some text contributors are Marcus Wallenberg, Fernando Gabeira and former Swedish Ambassador Christer Manhusen.

Introductory text:

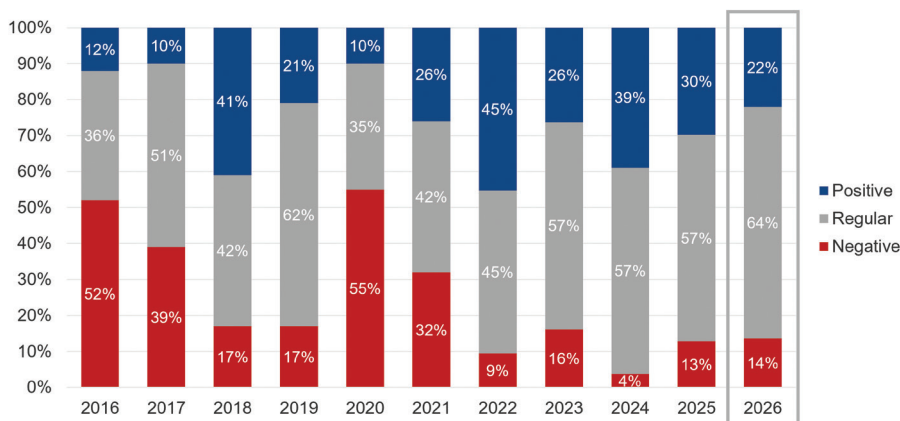
In 2026, Sweden and Brazil celebrate 200 years of diplomatic relations. Yet this bond has always extended far beyond official treaties. From early royal family ties and industrialists to cultural exchanges in music, football, and aerospace, Swedes and Brazilians keep crossing oceans to build a shared future. Today, this partnership thrives on corporate cooperation, technological innovation, and sustainability. Through historical essays and corporate cases, this book celebrates two centuries of mutual trust, technical excellence, and co-creation – a friendship laying the foundation for its third century.

With closing words by HM Queen Silvia of Sweden.



BUSINESS CLIMATE SURVEY 2026: SWEDISH COMPANIES HAVE THEIR EYES ON THE ECONOMIC POLICY, EU-MERCOSUR OPPORTUNITIES AND THE PRESIDENTIAL ELECTIONS

How do you perceive the current business climate in Brazil?



46% confirmed new local investments.

3. 64% classified Brazil's business climate as regular, but another 22% perceive it as positive.

4. Taxes, regulation and infrastructure remain as the largest structural challenges for the domestic market.

5. 5 out of 60 companies were exposed to some form of corruption during 2025.

6. 63% of companies expect to increase sourcing from Europe as a result of the EU-Mercosur free trade agreement, and 49% expect to increase exports from Brazil to Europe.

On May 4th, Team Sweden launched the 2026 edition of the Brazil Business Climate Survey with the presence of Brazil's Vice-President Geraldo Alckmin in a session of discussion towards the current business environment in Brazil and the plan for the next months, considering the upcoming presidential elections in October. The strategic partnership between Sweden and Brazil was also highlighted, as well as current bilateral collaborations and the provisional application of the EU-Mercosur free trade agreement started May 1st, which will represent a great advantage for Swedish companies doing business in Brazil.

The Business Climate Survey is part of a larger global assessment with the goal to evaluate the business environment in 41 key markets for Swedish companies. A global analysis of the surveyed markets is scheduled to be presented in Stockholm on June 11th, providing an outlook of the world's business climate and overall conditions for Swedish growth and investments worldwide. This year, 60 Swedish companies with local operations in Brazil participated in the survey. See below the main takeaways:

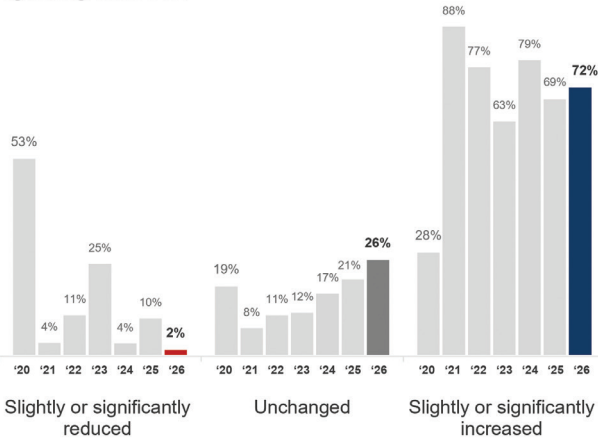
1. 73% of Swedish companies in Brazil were profitable in 2025, a slightly lower figure than in previous years.
2. 72% of companies expect to grow in Brazil this year, and

The business climate in Brazil is perceived as regular

For the fourth year in a row, the majority of Swedish companies in Brazil perceive the business climate as more neutral, attributing an intermediary score. Despite a slight deterioration compared to previous years, the number of optimistic companies (22%) is still higher than the number of pessimistic ones (14%). Companies are yet to observe improvements in the key areas representing structural bottlenecks for the Brazilian economy, including high taxation, lacking infrastructure and regulatory bureaucracy. Corporate taxation was again identified as the worst market condition in Brazil, currently aggravated by the new tax over dividends and the IOF over remittances in foreign currency.

In a follow-up question, the survey tried to explore the reasons behind the respondents' short-term perceptions over the business climate. It became clear that the current macroeconomic conditions in Brazil represent the largest threats to business growth, including high interest rates for 79% of Swedish companies, exchange rate volatility for 55% and inflation pressures for 53%. Indeed, prolonged high interest rates to control inflation are impacting Brazil's growth capacity, which has lowered most 2026 GDP forecasts to around 1.9%. The conflict in Iran created new inflation pressures over fuels globally which impairs a stronger reduction of SELIC (now at 14.5%) in the short-term.

Compared to the development in the past 12 months, what are your expectations for the coming 12 months for your industry in Brazil regarding turnover?



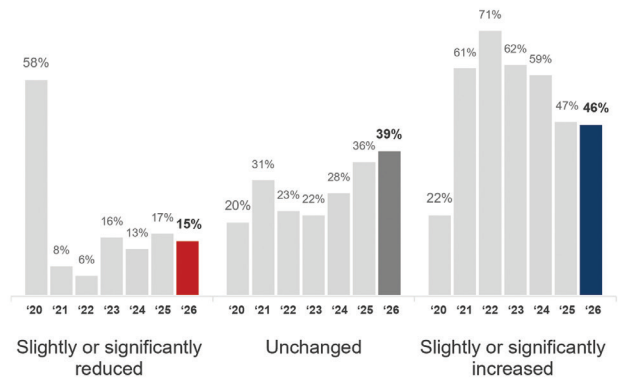
Another point of concern was political uncertainty and policy delays (69%), most probably connected to the upcoming presidential elections in Brazil in October and the need of reforms in different areas. Strong competition from Chinese companies (51%) was also raised as a concern considering the growth in Brazil-China bilateral trade in recent years as well as the increase of Chinese investments in Brazil, which includes manufacturing and infrastructure.

Still, Swedish companies have maintained their commitment to Brazil. 72% expect to grow during the next months despite all challenges, and 46% will even increase investments – another 36% will keep their investments ongoing but unchanged.

The EU-Mercosur free trade agreement is finally a reality

On May 1st, the free trade agreement between the Mercosur and the European Union entered a phase of provisional implementation by decision of the European Commission after the ratification by Mercosur members. Import tariffs will be reduced gradually during 15 years, but for many products the tariff reduction schedule is way shorter. This can represent a gamechanger for many Swedish companies doing business in South America, mainly now in a global scenario of protection-

What are your company's investment plans for the coming 12 months in Brazil, compared to the past 12 months? Investments will be...



ism and supply chain disruptions due to international conflicts. The agreement will also facilitate the trade in services between the two blocs and the fair participation in governmental purchases.

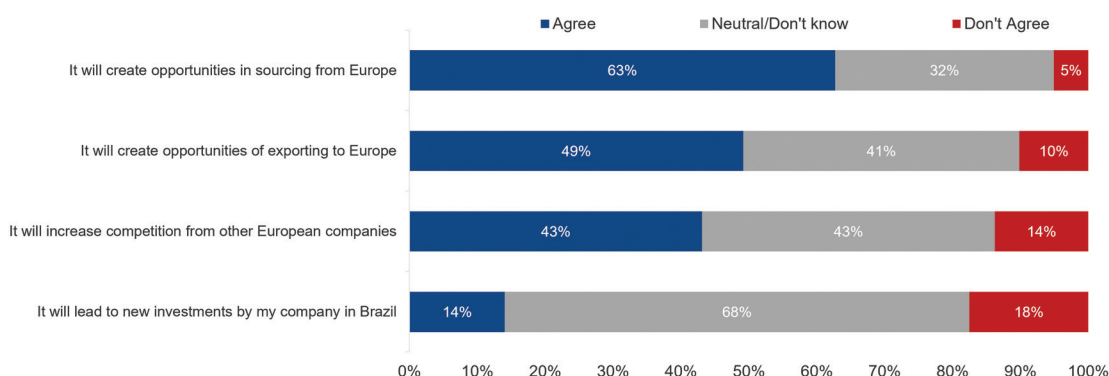
Even in this early phase, companies already identify opportunities with the expected increase in bilateral trade. 63% confirmed that they see new opportunities in sourcing from Europe – these are Swedish companies manufacturing in Brazil which can increase sourcing from their HQ in Sweden or even from other European countries. Another 49% see new opportunities in exporting to Europe, while 14% expect to invest more in their Brazilian operations as a result of the agreement. 43% of respondents also understand that they may face increased competition from other European companies as tariffs are reduced in the coming years.

Appetite for sustainability is still crawling, but opportunities are growing

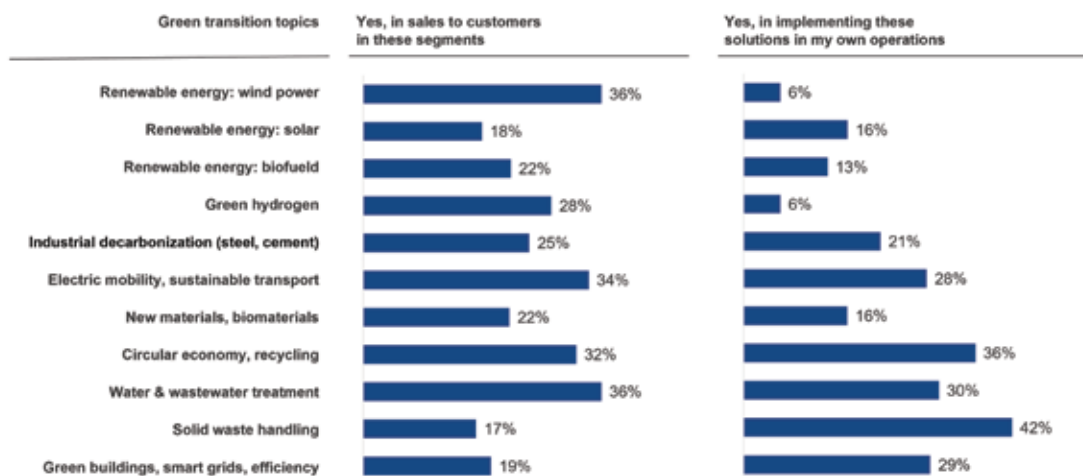
The rate of companies answering that Brazilian customers consider environmental aspects (much or very much) during their purchase seems to be stabilizing around 30%-33% after a post-pandemic peak. The main reason according to the respondents is the high price-sensitivity of the Brazilian market,

which many times prevents customers from opting for more sustainable solutions. Still, 25% of respondents confirmed that they have actually grown revenue in Brazil by offering "green solutions". In fact, Swedish companies are positioning

How do you agree (or not) with the sentences below about the recently confirmed EU-Mercosur Free Trade Agreement?



Will your company find opportunities in the short term related to the “green transition” in Brazil in the following segments?



themselves as key suppliers in different sustainable segments, contributing to the green transition in Brazil, including mainly water & sewage management, sustainable transport, circular economy and wind power. Moreover, companies with industrial operations in Brazil also see opportunities in implementing more sustainable solutions locally.

“The report should be read in light of the current geopoliti-

cal context and the upcoming elections, which often lead to more cautious and moderate views on the business climate,” says Trade Commissioner Andreas Rentner.

The complete BCS report can be found on either Swedcham’s or Business Sweden’s webpage, on the latter you can also find the reports of the other 40 countries as well as the global comparison report. Feel free to contact us for any questions. ■

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That's why, when you work with us, you'll have a dedicated client executive and a team that truly understands your business inside and out. Our full-service solutions,

combined with our deep roots in the Nordic financial environment, will make it easier for you to see patterns faster, and become more resilient.

As an investment enabler, we can help you navigate complexities and unlocking opportunities – not just in the Nordics, but across the globe.

We are never more than a stone's throw or a phone call away.

Can't wait to meet you.

Advice and capital since 1856
sebgroup.com/brazil



 SPECIAL MEMBERS

GOLD MEMBERS



SPECIAL MEMBERS

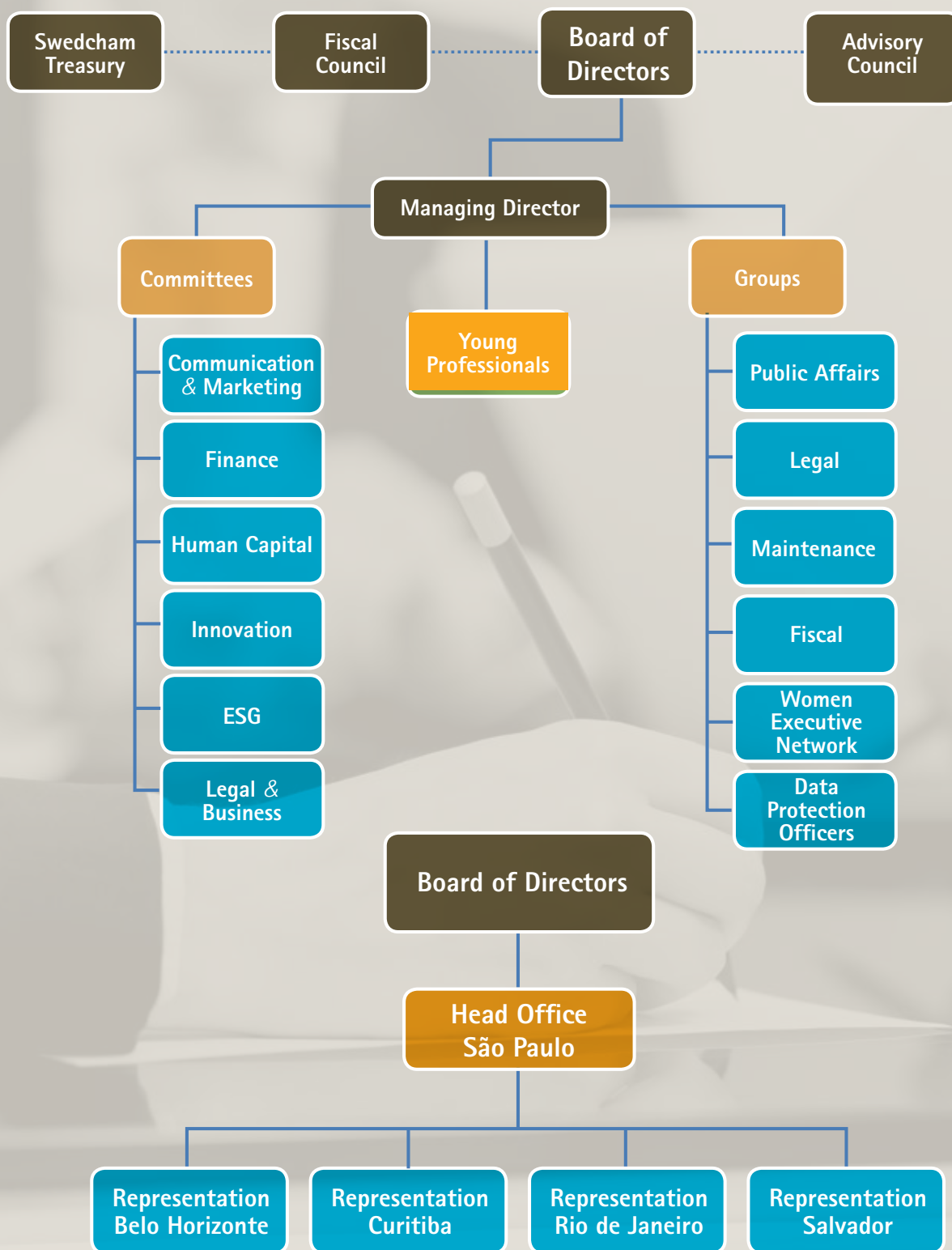
SILVER MEMBERS



BRONZE MEMBERS



SWEDCHAM ORGANIZATION



V O L V O

Volvo XC60

Testado por gerações
para proteger a sua.



Híbrido plug-in
com suspensão a ar



Google
nativo



Câmera
360°



Sistema de som
Bowers & Wilkins



Imagem meramente ilustrativa. Funcionalidades, equipamentos e itens de série podem variar conforme a versão do veículo. Som Bowers & Wilkins, câmera 360° e suspensão a ar estão disponíveis somente nas versões Ultra e Ultra Dark.

Desacelere. Seu bem maior é a vida.



OUR BUSINESS CENTER

Our modern Business Center is at our members' disposal:

MINI AUDITORIUM

28 m²

Wi-Fi and cable access to the internet, integrated sound system, projector and big screen. For presentations, courses and speeches, the Theater offers accommodations for up to 20 people, when seated, and offers all the necessary equipment.

MEETING ROOM

22 m²

8 chairs, 1 table with plugs and cable access. Integrated sound system, projector and big screen, Wi-Fi and cable internet access.

STARTUP OFFICE

- 1 table with plug and cable access.
- Wi-Fi and cable internet access

You can rent per hour, day or full time

AUDITORIUM

95 m²

Three combined rooms. Ideal for presentations, courses and speeches, the combination area, which combines the Lounge, Theater and the Meeting Room, is an Auditorium for up to 50 people seated.

Complete camera and sound system for **hybrid events**.



Soluções HVAC

Alfa Laval



Eficiência que transforma edifícios em espaços mais inteligentes, sustentáveis e prontos para o futuro.



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SKF

**Going further is
not a destination.
It's the next
movement.**

For more than a
century, driving
the evolution of
mobility.

The next movement
starts here.
Point your camera
and learn more.



FEBRUARY

- 04** Networking Breakfast – Kick off 2026!
- 12** *The New World Disorder* – Caio Blinder
- 26** Kick off – *Mentorship Program*

MARCH

- 19** *Leadership skills with David Wallensteen Bergknut and Romeo Ymalay*
- 31** Book launch – *Human Rights, Labor and Supplier Awareness*. Karin Vecchiatti, Peeter Boldt-Christmas – Embassy of Sweden, Isabel Reis – Scania, Gustavo Almeida – Autoliv Brasil, Patricia Acioli – Scania, Renata Silva – Electrolux Group, and Renata Perucci – Scania
- 31** *Networking Lunch – Tartuferia Oscar Freire*

APRIL

- 07** Annual General Assembly
- 08** *The Final Machine – The Future Has Already Begun* – Ricardo Murer – SKF
- 23** *Employer Branding – The power of the employer brand in business strategy* – Silse Martell – Smart | Kreab, Diana Niño – H&M, Paula Panella – H&M, Alessandra Sellmer – Atlas Copco Group, and Carol Böttcher – BrainKapital
- 23** *Pre-departure* – event for students going to Sweden – Embassy of Sweden

- 27** *Young Professionals – Mental Health in the Corporate World with a focus on young people* – Joana D'Arc Silva – Höganäs Brasil, Laercio Pereira – SAAB and Dr. Raquel Duaibs – Intercultural Clinical Psychologist

MAY

- 04** *Report launch – Swedish Business in Brazil 2026* – with the presence of Vice President Geraldo Alckmin and Ambassador Karin Wallensteen
- 05** *The Communication and Marketing Committee visits Atlas Copco – Internal Communication* – Alessandra Sellmer – Atlas Copco Group, Soraia Leite – Assa Abloy, and Lia Calder – 4CO
- 19** Matchmaking Breakfast
- 22** *How to prepare leaders for the new generations in practice?* Visit to the Juventudes Potentes project – ESPRO

JUNE

- 02** *Graduation – Mentorship Program*
- 17** *Get to know IKEA's ESG Policy & International Solutions!* – Sabrine Markert Santos and Ngọc Đào Lai
- 30** *Navigating Global Uncertainty: Geopolitical shifts and implications for global companies* – Boston Consulting Group

JULY

- 06** *Mercosur – European Union Agreement: Outlook and Challenges for European Companies in Brazil* - BusinessEurope: Markus J. Beyrer (CEO), Luisa Santos (Deputy Director General) and Eleonora Catella (Deputy Director of International Relations)

AUGUST

- 07** Networking Breakfast – 2nd Semester Kick-Off - Bring a friend edition!
- 19** *Brazil x Sweden Matchmaking* – SP Negócios
- 21** Networking Lunch – Tuy Restaurant

SEPTEMBER

- 10** *Eurocamaras ESG Connection 2026* – Unibes Cultural
- 17** After Work with Ärtsoppa och Punsch and a wine tasting by Vinícola Nova winery
- 20** Plogging – World Cleanup Day
- 22** *From Data to Conversation: Marketing and customer service connected in a single journey* - SINCH
- 25** *Dialogue with Labor Inspection: NR-01 and the Future of Labor Compliance*. Alexandre Furtado Scarpelli Ferreira – Director of the Department of Occupational Safety and

Health, Rodrigo Vieira Vaz – Labor Tax Auditor at the Ministry of Labor and Employment, and Priscila Márcia da S. Santos – Labor lawyer

- 29** *How Volvo Builds Business Results Through High-Performing Teams* - Hedvig Mossvall and David Davidsson, GDQ Associates, Anna Elfversson, Volvo Group University, and Pedro Gimenez, Lead in Brazil for GDQ Associates

OCTOBER

- Young Professionals at FGV – *Talent, Purpose and Growth: An Open Conversation with HR*
- 28** *Impacts of the Tax Reform* – Economist Bernard Appy - mentor of the tax reform proposal

NOVEMBER

- The Human Capital Committee visits Essity – Breaking the Taboo: Menstrual Health, Productivity and Business Results, followed by an HR roundtable*
- 05** *Swedcham ESG Review 2024–2026: Podcast Launch – Looking Back, Moving Forward*
- 12** Sweden – Brazil Career Fair 2026

DECEMBER

- 04** End of Year Party

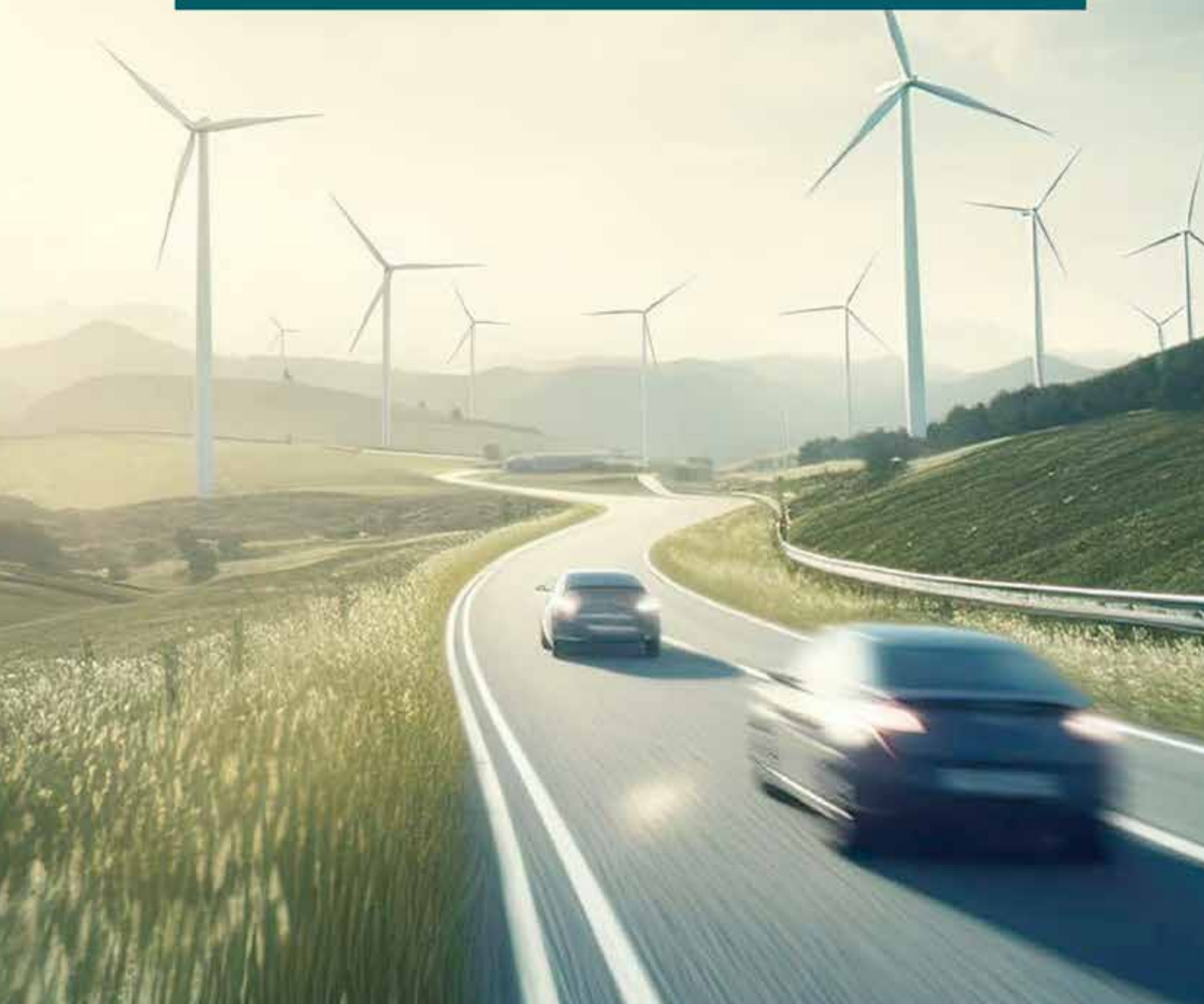


Technology that transforms the future.

Atlas Copco Group enables technology that transforms the future. We innovate to develop products, services and solutions that are key to our customers' success.

atlas-copco.com

Atlas Copco
Group



 SWEDCHAM EVENTS IN 2026



SWEDCHAM EVENTS IN 2026



 SWEDCHAM EVENTS IN 2026



A close-up photograph of a light brown, fluffy teddy bear sitting in a car seat. The bear is wearing a dark grey seatbelt that crosses its chest. The background is a dark blue, textured surface, likely the car's interior. The bear has black eyes and a small red nose.

Saving More Lives

Autoliv is the worldwide leader in automotive safety systems. We develop, manufacture and market protective systems, such as airbags, seatbelts, and steering wheels for all major automotive manufacturers in the world as well as mobility safety solutions. In 2023, our products saved close to 35,000 lives and reduced more than 450,000 injuries.

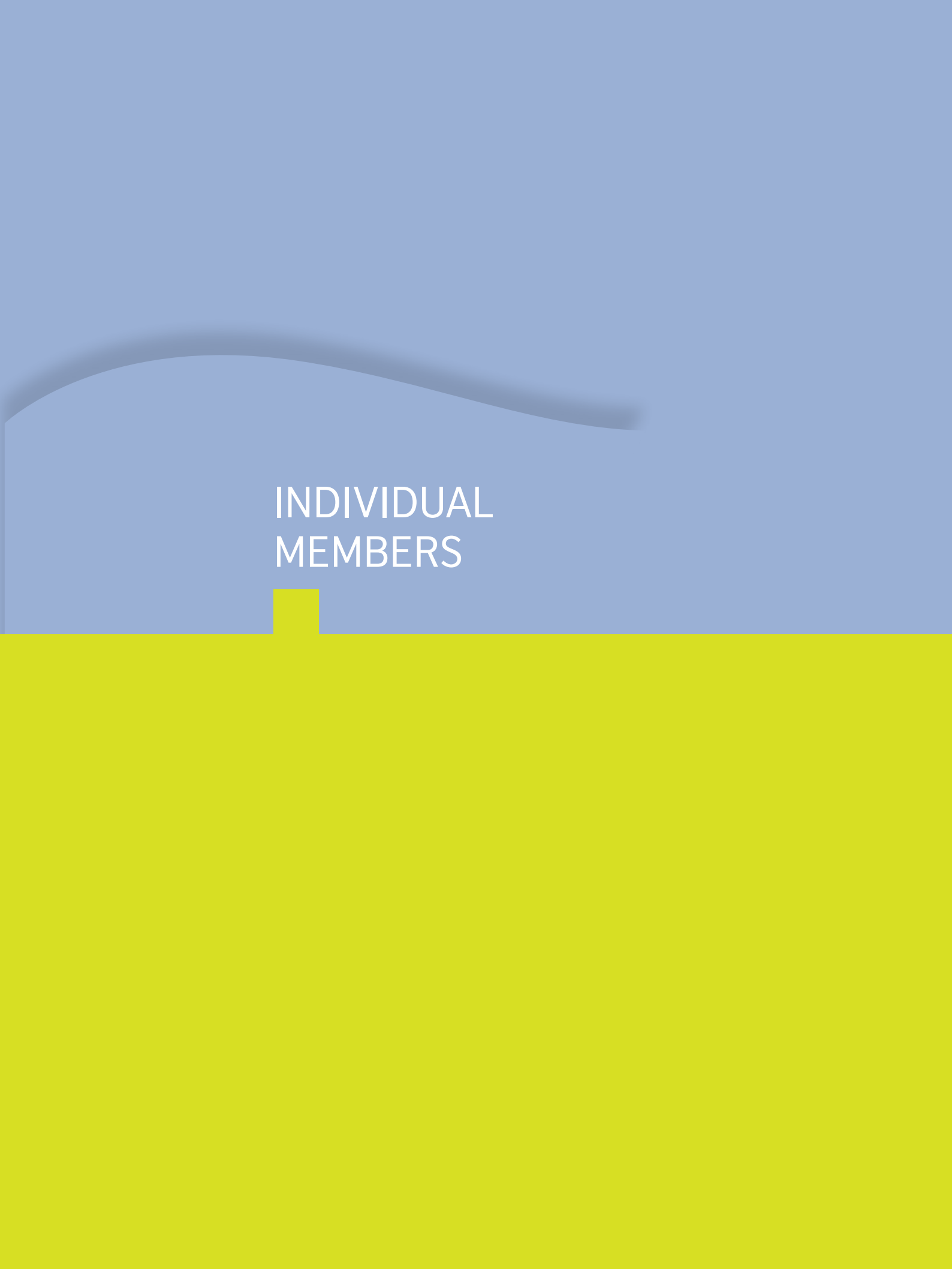
In South America, ~1,200 associates located in Taubaté/SP and Goiana/PE are passionate about our vision of Saving More Lives.



 **Electrolux**
Sua casa bem vivida.

 100 anos Brasil

Há 100 anos no Brasil celebrando encontros especiais

The image features a solid blue background. A white, wavy line starts from the left edge, curves upwards, and then tapers off towards the right. Below this line, there is a solid yellow rectangular block. The text "INDIVIDUAL MEMBERS" is centered in white, uppercase letters, positioned above the yellow block.

INDIVIDUAL MEMBERS

ADRIANE SIMIS

ANA PAULA MUKOYAMA SILVA

ANDERS PETTERSSON

ANDERSON MATOS

AUGUSTO CEZAR BUFFULIN DE FARIA

BJÖRN SALÉN

CRIS FERNANDEZ

DANILO PASSOS

DAVID WALLENSTEEN BERGKNUT

EUDOXIE PAPADIMITRIOU

FERNANDO GALUCCI

FRANS BUFFOLO

GEIR BILEDT

GEORGE OSBORN

GUILHERME HENRIQUE CARDOSO DE SOUZA

HANS OLOF VICTOR SJÖGREN

HELENA BACKLUND

JOHN MULLER CARIOBA

LARS BJÖRKSTRÖM

MAGNUS GIDLUND

MARCELO RAMOS LEITE

MARIANNA SILVA

MARKUS JOHANSSON

NICKOLAS VICTOR FERREIRA DA SILVA

NILS BONDE

PAULO BARROS

PER PERSSON

PETER HULTÉN

ROBERTO MARTINHO

SERGIO FEROLLA

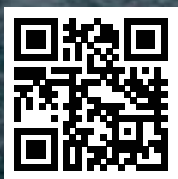
STAFFAN MARTENDAL

STEFAN JOHANSSON

THOR NAAS

VINICIUS GUIRADO

Unidos na inovação. Inspirados por um futuro melhor.



United. Inspired.

A Epiroc ajuda a transformar as indústrias de mineração e construção civil no Brasil, através da inovação e do compromisso com o sucesso de seus clientes. Nossas tecnologias para digitalização, automação e eletrificação tornam as operações cada vez mais produtivas, seguras e sustentáveis. Nosso novo Centro de Operações, torna essas soluções ainda mais acessíveis, customizadas e eficazes. Acreditamos no potencial do futuro, e trabalhamos para extrair seu melhor.



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NOVA TECNOLOGIA HUSQVARNA EPOS®

O futuro da manutenção profissional de gramados chegou

NOVO

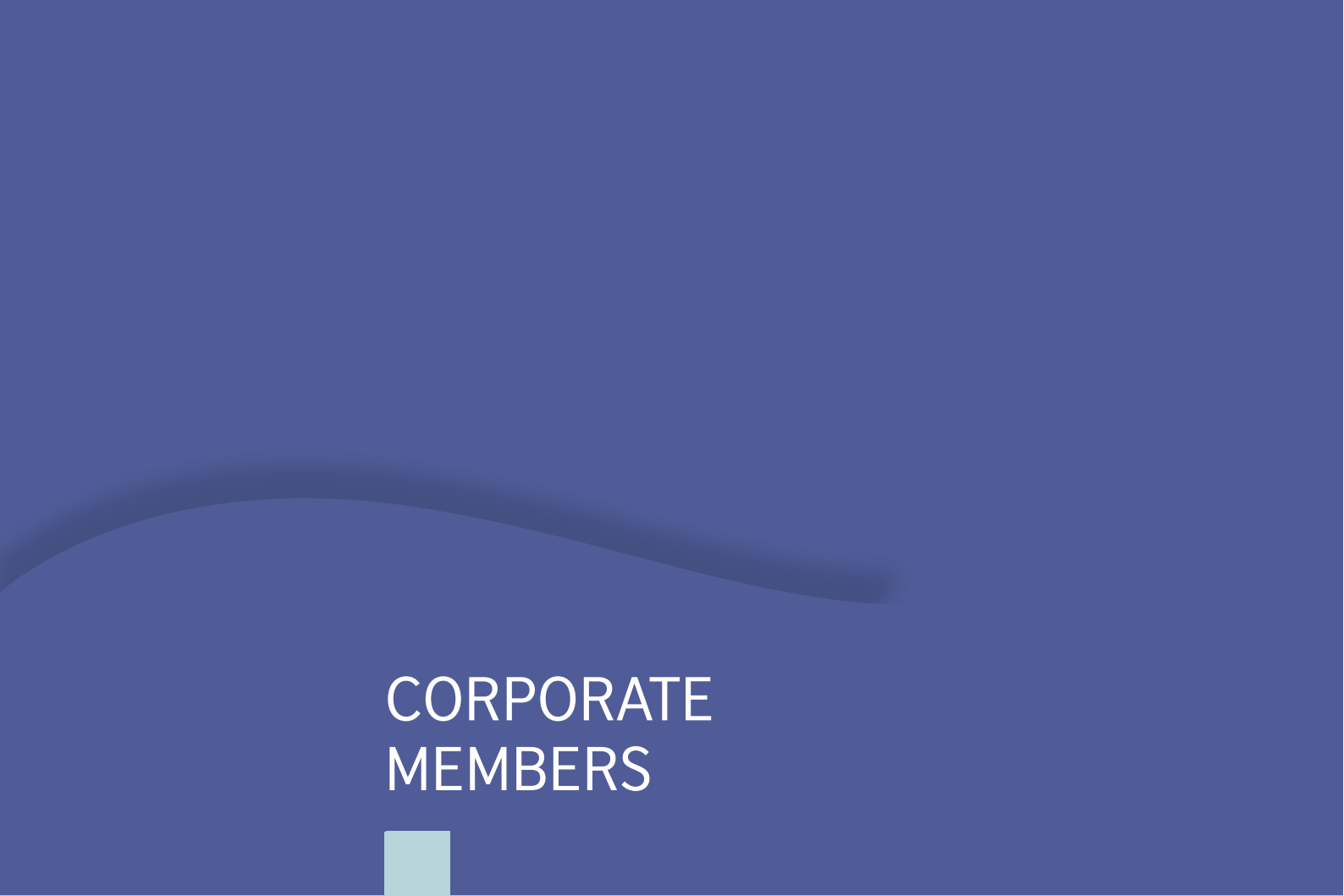


Mais flexibilidade. Mais controle. Mais eficiência.

A tecnologia **EPOS®** (Exact Positioning Operating System) eleva o desempenho do **Automower®**, robô cortador de grama da Husqvarna, a um novo patamar no cuidado profissional de gramados. Desenvolvida com foco na manutenção de grandes áreas comerciais e campos esportivos, conta com posicionamento por satélite, limites virtuais e gerenciamento remoto. Oferece ainda a liberdade de uma instalação sem fios aliada à precisão necessária para entregar resultados consistentes todos os dias.

Saiba mais em:





CORPORATE MEMBERS



3G OFFICE BRASIL

For over 25 years, 3g office has been helping organizations worldwide transform investments in corporate spaces into a strategic business advantage. We combine architecture, people strategy, and technology through our proprietary methodology, Genoma3, to design environments that are not merely built, but experienced, measured, and evolved over time. We have delivered more than 5,000 projects for 750 clients across multiple sectors, supported by a network of 350 professionals in 12 international offices—all driven by the same purpose: bringing people together, creating experiences, and fostering meaningful business growth.

AAK

Everything we do is about Making Better Happen™. AAK specializes in plant-based oils that are the value-adding ingredients in many of the products people love to consume. We make them better tasting, healthier, and more sustainable. We enhance the sensory experience – by giving the silkier mouthfeel in premium chocolate, the juicier texture in a plant-based burger, and the puffer appearance in a lower-fat pastry. AAK's value-adding solutions enable our customers to be successful in a better way. AAK has been Making Better Happen™ for 150 years.

ABB

ABB is a global technology leader in electrification and automation, enabling a more sustainable and resource-efficient future. By connecting its engineering and digitalization expertise, ABB helps industries run at high performance, while becoming more efficient, productive and sustainable so they outperform. At ABB, we call this 'Engineered to Outrun'. The company has over 140 years of history and around 110,000 employees worldwide. ABB's shares are listed on the SIX Swiss Exchange (ABBN) and Nasdaq Stockholm (ABB). www.abb.com

AFRY

AFRY provides engineering, project management, and advisory services that enable the energy and industrial transition and strengthen resilience in society.

With 18,000 experts worldwide, we combine a global reach with local insights and deep sector knowledge to make a lasting impact for generations to come.

ALEHSI & PARTNERS ASSESSORIA

ALEHSI & Partners is a business advisory firm specializing in Back-Office BPO solutions for foreign companies operating in Brazil. We support the establishment and management of Brazilian subsidiaries by providing legal representation and administrative services, including Cash Management, Human Resources Administration, and Operational Support. With our local expertise and hands-on experience, we handle administrative and compliance requirements, allowing our clients to focus on growing their business.

ALFA LAVAL

Working closely with customers and partners worldwide, Alfa Laval challenges conventional thinking on engineering, quality, and innovation. Together driving the solutions of the future, inspiring progress towards a more resourceful, less wasteful world. Alfa Laval is set on creating positive impact in areas that society depends on, including energy, food, water, medicine, maritime transport and offshore operations. As a leading global provider of solutions in heat transfer, separation, and fluid handling, the company collaborates closely with many industries to optimize efficiency, reduce emissions, and increase yields. Alfa Laval was founded more than 140 years ago and operating in Brazil since 1959.

ALL WAYS TRAVEL

All Ways Travel is a medium-sized agency with specialized services in corporate and business travel, groups and events, always with personalized attention.

ALLEIMA DO BRASIL IND. E COM. LTDA.

A world-leading producer of seamless stainless steel and special alloy tubes, stainless steel round solid bars, stainless steel strips. Our company specializes in advanced materials and engineered solutions for the market. Our technicians are prepared to support our customers with customized solutions to mitigate the most severe corrosion problems in industrial equipment.

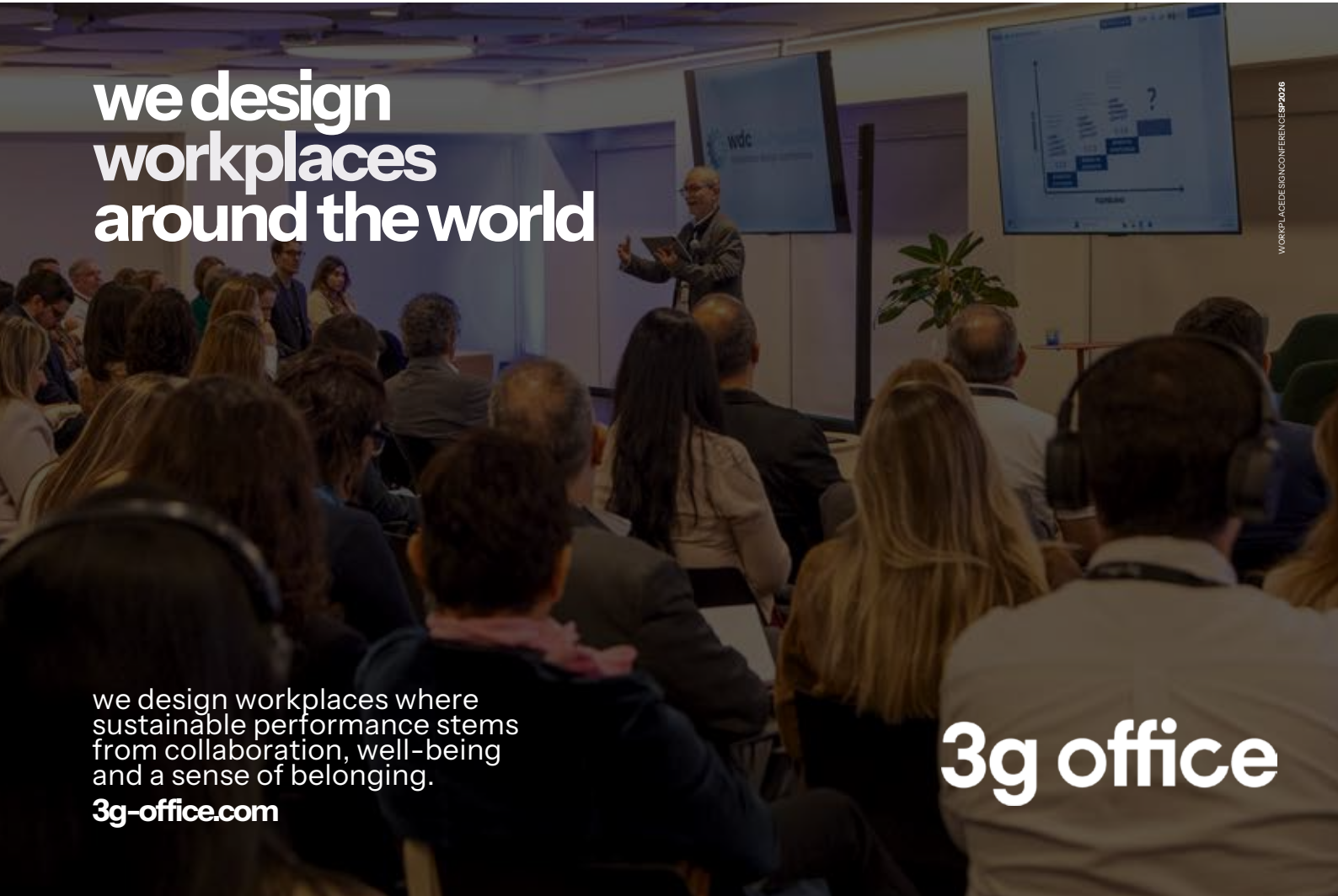
ALTERNATIVA FLEXO

Alternativa Flexo is a company specialized in supplying technical inputs for the graphic industry. With professionals who have more than 20 years of experience in the flexographic printing market, we are strategic partners to industries seeking performance, technical quality, and innovation in their production processes.

We import the best products and the most advanced technologies available on the international market, combining a premium portfolio with specialized technical consulting to meet our clients' operational needs.

AMISTAD NETWORKS

Amistad Networks is a Brazilian technology company specializing in enterprise networking, unified communications, IP telephony, and managed IT services. We design, implement, and support reliable infrastructure solutions that help organizations improve connectivity, collaboration, and operational efficiency. With extensive experience serving large enterprises across Brazil and Latin America, our customers include Eurofarma, Eneva, Estaleiros Jurong, Ferroport, and other leading organizations.

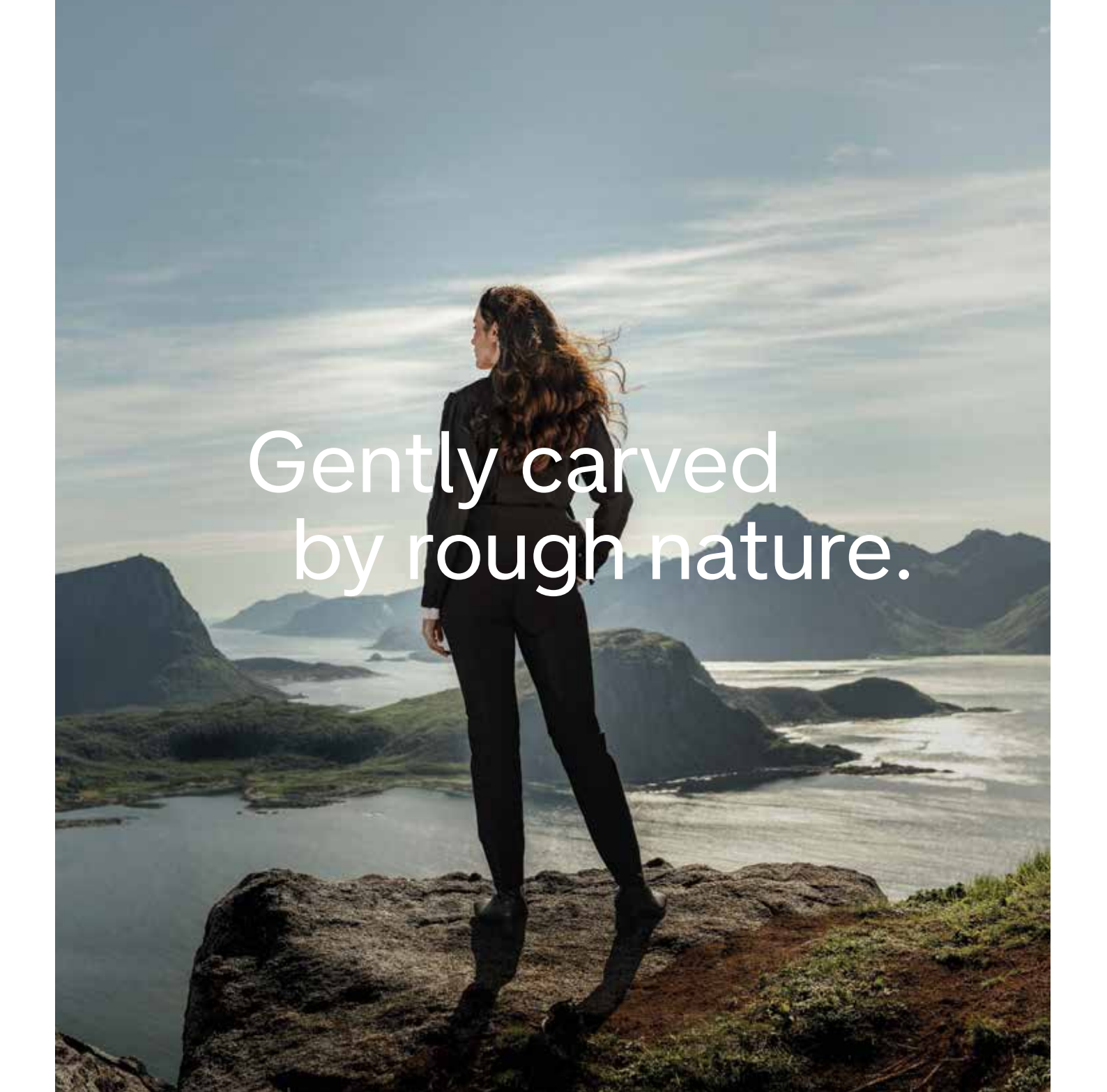


we design
workplaces
around the world

we design workplaces where
sustainable performance stems
from collaboration, well-being
and a sense of belonging.

3g-office.com

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Gently carved
by rough nature.

Shaped by rugged nature and rough weather, Norwegians have learned to face any challenge with innovation, calmness and commitment.

As Norway's largest financial institution with employees and clients all across the globe, we bring this mentality with us when we take on new challenges – regardless of industry or location.

DNB

Banking the Norwegian way

ANA VIRGINIA SHAMMASS

We work to promote art for more than four decades, not only in the jewelry market, but also by holding courses on a variety of cultural subjects. AV is proud to announce its newest partnership with Swedcham through which interesting opportunities can be developed.

ANGLO AMERICANA CONSULTORIA E ASSESSORIA DE IMÓVEIS

Anglo Americana has been in the real estate market since 1941, providing our clients with the best and personalized services. We sell, rent and manage luxury real estate always looking ahead. Our highly trained and hardworking team of agents is all certified and multilingual. We are well-known in the market and a reference when it comes to welcoming clients from all over the world.

AQ TRAFOTEK BRAZIL

AQ TRAFOTEK has a long history as a trusted manufacturer of transformers, reactors and electrical filters. The focus of our activities is to improve power quality, promote electrical energy efficiency and the exploitation of renewable energies.

ARKLEY HOLDING AB

Arkley Holding AB represents Collective Minds Radiology – a Swedish healthcare collaboration company. Collective Minds Radiology is a health-tech startup founded in Stockholm, Sweden in 2017. Collective Minds develops and delivers a cloud-based collaboration platform for healthcare with access to data, and human and digital expertise. Together with our partners and customers, we offer products and services within medical imaging research, clinical consultation, and education.

A.S. CONTÁBIL S/S

We present our accounting company, with 30 years of experience in the market, especially with multinational companies. We offer accounting, fiscal and tax services, as well as financial solutions and paralegal advice.

Our commitment is to provide complete support for the accounting and financial demands of your business, ensuring compliance and efficiency. We have a qualified and dedicated team, ready to meet your needs and help your company grow.

ASSA ABLOY BRASIL

ASSA ABLOY is the global leader in access solutions with more than 63,000 employees. The Group has operations in over 70 countries and sales worldwide. ASSA ABLOY's innovations enable safe, secure and convenient access to physical and digital places. Every day, we help billions of people experience a safer and more open world.

ASTRAZENECA

AstraZeneca is a global, science-led biopharmaceutical company that focuses on the discovery, development, and commercialisation of prescription medicines in Oncology, Rare Diseases, and BioPharmaceuticals, including Cardiovascular, Renal & Metabolism, and Respiratory & Immunology. Based in Cambridge, UK, AstraZeneca's innovative medicines are sold in more than 125 countries and used by millions of patients worldwide. Please visit: www.astrazeneca.com.br and follow the company on Instagram @astrazenecabr.

ATLAS COPCO

Atlas Copco Group is a global, industrial company headquartered in Stockholm, Sweden, with about 56 000 employees and customers in 180 countries.

Atlas Copco Group is characterized by focused businesses in selected market segments, high customer focus through a decentralized organization, global presence, a stable service business, professional people, and an asset-light and flexible manufacturing setup. By providing professional service, technical competence, application knowledge, and digital capabilities, the Group builds close customer relationships through direct and indirect channels. For more information, visit: www.atlascopcogroup.com



Hope for everyone dealing with cancer.

At Elekta, we are driven to deliver cutting-edge, precision radiation therapy, to openly collaborate and help clinicians provide the best possible life outcomes for every patient.

We don't just
build technology,
we build hope



AUTOLIV

Autoliv is the worldwide leader in automotive safety systems. Through our group companies, we develop, manufacture and market protective systems, such as airbags, seatbelts, and steering wheels for all major automotive manufacturers in the world as well as mobility safety solutions. At Autoliv, we challenge and redefine the standards of mobility safety to sustainably deliver leading solutions. In 2024, our products saved 37,000 lives and reduced 600,000 injuries. Our ~65,000 colleagues in 25 countries are passionate about our vision of Saving More Lives and quality is at the heart of everything we do. We drive innovation, research, and development at our 13 technical centers, with their 20 test tracks.

AXEN INTERIM EXECUTIVES

Axen Interim Executives is the exclusive representative of the Valtus Alliance in South America. We provide tailor-made solutions for each business moment, offering highly experienced Interim Executives to take on strategic roles; whether to fill a key position, accelerate results, restructure departments, lead turnarounds, or drive complex transformations. When your company needs to react quickly, grow, overcome crises or take its operations to the next level, we rapidly select and place a senior executive with the right experience to lead the operation, implement change and ensure the delivery of defined objectives.



*Less saturated fat.
Same great wafer
experience*

Create light and crispy wafers with Akocrem™ LS 36, a versatile filling fat developed to reduce saturated fat without compromising texture, taste, or production-line stability.

With around 30% less saturated, Akocrem™ LS 36 also simplifies processing and supports more efficient production.

Discover the *possibilities* with AAK.



AXIS COMMUNICATIONS

We provide network solutions in video surveillance, access control, intercom, and audio systems. They are enhanced by intelligent analytics applications and supported by high-quality training. Customers across the world use our solutions to protect people and property and improve business performance.

- Global market leader in network video, driving the ongoing shift from analog to digital video surveillance, audio and access control
- Axis develops and markets innovative network solutions for schools, retailers, transportation, data centers and safe cities
- Founded in 1984
- Worldwide presence in more than 50 countries, more than 5,000 employees

BAE SYSTEMS HÄGGLUNDS AB

BAE Systems Hägglunds in Sweden focuses on the design, manufacturing, integration, and support of a wide range of military vehicles to customers worldwide. Our primary products are medium-weight combat vehicle family, armoured all-terrain vehicle family, logistical support and services to meet the future requirements. Our core values are Trusted, Innovative and Bold.

BEATRIZ WEREBE

Retail trade of jewellery items. Our portfolio of designers currently includes the exclusive representation of 30 international and nationally renowned designers who bring perspectives and styles from different corners of the world to Beatriz Werebe jewelry. Receives clients by appointment only.

BM OPTIMUS CONSULTORIA

BM Optimus Consultoria is a business consulting firm that focuses on services related to the management of three main areas: Start-ups, performance and change.

BMO COMERCIAL E IMPORTAÇÃO

Import/export company in São Paulo, Brazil. Authorized distributor for Micropower battery chargers.

BO ANDRÉN GROUP

Bo Andrén Group is a family-owned company founded in 1942, specialized in importing and distributing building materials, and in wood-based panels for the construction industry. With operations in Sweden, Norway, and Latvia, we focus on sustainability, certified supply chains (FSC/PEFC), and long-term partnerships to support the green transition in the building materials sector.

BOLIDEN

Boliden is a Swedish mining and metals company headquartered in Stockholm. For around a century, it has explored, mined and processed base and precious metals, mainly zinc, copper, lead, nickel, gold and silver. The group operates mines in Sweden, Finland, Ireland and Portugal, along with smelters in Sweden, Finland and Norway, covering the full chain from deposit to metal recycling. Boliden sees itself as a leader in sustainable metal production, investing in modern technology to use resources efficiently and reduce environmental impact. In 2026, it agreed to acquire a controlling stake in Nexa Resources from Votorantim.

BRAGARD

Bragard has provided uniforms for the world's most renowned chefs, restaurants, and hotels since 1933. From France, we now have a presence in every culinary hub worldwide. In Brazil, we keep all products in stock for immediate delivery, shipping chef coats, aprons, trousers, and toques nationwide—with over 50 jacket models available, in many colors and styles, from the classic white "Grand Chef" jacket to contemporary denim cuts and colorful or darker options for sushi chefs and pastry chefs—perfect for hotels, restaurants, ice cream shops, and cafés—made from durable, high-quality fabrics. All products are imported to Brazil and ready to ship nationwide, with no minimum order.

BRAINKapital EXECUTIVE SEARCH

BrainKapital Executive Search excels in the strategic Search & Selection of Top Talent, primarily serving European small and midsize enterprises in Brazil and Latin America. Our expertise lies in delivering unique intercultural value through a strategic, discreet and long-term oriented approach to selecting Specialists, Middle Management and C-Suite professionals across diverse industries, including Manufacturing, Consumer Goods, Governmental & Consulting Services, Pharma & Life Sciences, Renewable Energies, Third Sector and Hospitality. Our commitment is to elevate performance, enhancing business outcomes while empowering professionals in their career journeys. We also offer differentiated Leadership Advisory and Intercultural Development Coaching programs to strengthen organizational leadership capabilities.

BRASIL PROJECTS

A competitive Brazilian forwarding company located in the state of São Paulo in Brazil, with offices in São Paulo and Santos. We offer the following segments in forwarding:

- Container and General Cargo
- Projects and special cargo
- Airfreight
- Warehousing
- Supply chain
- Customs clearance
- Consulting services
- Project management

BR-VISA MIGRATION SOLUTIONS

BR-Visa Migration Solutions is a Global Mobility consulting firm specialized in all stages, from transfer to migrant accommodation on Brazilian or foreign soil.

The company has services of visas and documents necessary for the entry and residency of migrants in Brazil and the departure of Brazilians and migrants.

BR-Visa also assists in the fulfilment of foreign tax obligations and offers a 360° solution for newly arrived migrants in the country with relocation services.

BUSINESS SWEDEN

Business Sweden, the Swedish Trade & Invest Council, helps Swedish companies grow global sales and supports international companies investing and expanding in Sweden. Jointly owned by the Swedish state and the private business sector, Business Sweden combines global reach and local expertise through a network of 55 offices and locations across more than 40 markets worldwide. Our office in Brazil is based in São Paulo.

CAMFIL

Camfil is the main air filtration specialist, whose business concept is to deliver value to customers all over the world while contributing to something essential to everyone – clean air. Our mission is to make clean air a human right, protecting people, processes and the environment by defining, developing and delivering filter solutions that combine clean air with energy efficiency, in a sustainable and profitable way.

CAVA CONSULTING

Founded in 2018 by Sergio Quiroga, a former top global executive from Ericsson, CAVA Consulting operates mainly in Latin America, with Technology companies focusing primarily on Telecom, Services and IT.



Getinge safe health care, sustainable and efficient

Believing that every person and community should have an access to the best possible medical care, Getinge provides hospitals and life science institutions with products and solutions designed to improve performance and optimize workflow. Our product portfolio supports intensive care, cardiovascular procedures, operating rooms, sterile reprocessing, and life science.

Getinge's global team consists of approximately 12,000 employees, and its products are distributed in more than 135 countries.

Our sustainability efforts are an integral part of our passion for life. At Getinge, we help our customers save lives with an obligation to run our business in a respectful, ethical and environmental friendly manner. We invite you to learn more about our efforts and solutions on our website: www.getinge.com

CAVALCANTI, SION E ADVOGADOS ASSOCIADOS

Cavalcanti, Sion e Advogados is formed by highly specialized criminal law practitioners, who have been at the forefront of the vast majority of the most important and complex criminal cases in the country in recent years, with an impressive success rate. The firm is dedicated exclusively to meeting the most diverse challenges in the field of criminal law today, from advisory to litigation matters.

CENTRUM FÖR NÄRINGSLIVSHISTORIA

The Centre for Business History in Stockholm preserves and presents Swedish corporate history. We are a non-profit association, and our customers are our members. We help our member companies preserve their historical material in structured archives. We also help them use their history as a strategic asset, a practice called history marketing. Combined, we make sure Sweden's business history is a vibrant part of the country's heritage.

CEO INFINITAS EXECUTIVE & BOARD SEARCH

CEO INFINITAS Executive & Board Search is an executive consulting firm that envisions being the most innovative and client-centered retained executive search and leadership consulting firm in Brazil. Our approach is based on the Key Client Management concept, where each of our clients is considered as unique, in a relationship based on a deep understanding of its Culture, Values, Mission, Strategy, Business Objectives, Organizational Competences and of course, its People. We primarily conduct Top Management and Board of Directors' assignments: Executive Search and Leadership Consulting projects related to CEO/Presidents/GMs and their Direct Reports (C-Suite).

CHALMERS UNIVERSITY OF TECHNOLOGY

Chalmers University of Technology is a highly progressive and internationally top-ranked university with strong links to industry and advanced research. Chalmers is an international university par excellence, offering:

- English-taught master's programmes within engineering, architecture and maritime technology management
- Higher Education combining research, entrepreneurship, sustainability and innovation
- Scholarships
- Guaranteed housing
- Top 100 in the world for graduate student employability

CHILDHOOD BRASIL

Childhood Brasil is a non-profit organization and part of the World Childhood Foundation (Childhood), an international institution established in 1999 by Queen Silvia of Sweden. Childhood Brasil has been fighting for a childhood free from sexual abuse and exploitation, and currently develops programs, influences public policy and educates and guides the private sector by promoting prevention and forming protection networks for Brazilian children and adolescents.

CISB

The Swedish-Brazilian Research and Innovation Centre (CISB) is a private, non-profit association dedicated to fostering dialogue and creating an environment for collaboration between actors in Sweden and Brazil. CISB focuses on projects involving advanced technologies with the potential to drive innovation and generate positive societal impact.

Through its Open Innovation Arenas, CISB brings together actors from both countries to connect, discuss technological challenges, solutions, ideas, and develop bilateral research and innovation projects. Currently, CISB manages Open Innovation Arenas, as well as Mobility Programs and other initiatives focused on Artificial Intelligence and Corporate Venture.

In 2026 CISB celebrates its 15th anniversary.

COMEXPORT TRADING

With over 50 years of operations, COMEXPORT is Brazil's largest international trading company, delivering intelligent, tailor-made end-to-end supply chain solutions to clients in every sector of the economy. With annual revenue exceeding US\$10 billion and a highly qualified team, the company has built the most efficient trading structure in the country, consolidating its position as pioneer and industry leader in Brazil.

Höganäs Powder that Empowers®

Höganäs drives positive change through materials innovation, but what does that mean?

We use knowledge and technology to develop products that solve needs and generate beneficial impacts on society and the environment, integrating:

» **Innovation:** high performance metal powders, coatings and solutions that improve the efficiency of industrial processes.

» **More sustainable solutions:** developing materials that reduce carbon emissions, waste and energy consumption.

» **Social and environmental benefits:** contributing to sectors such as healthcare, renewable energy, mobility, and infrastructure, offering more sustainable and responsible alternatives.



Application development can boost your business. Contact us, let's discover more together!

COMPRENDAS CONSULTORIA

Comprendas Consulting provides Procurement & Supply Chain Consulting for customers primarily in the industries Chemicals, Consumer Goods, Insurance, Pharma in categories such as Chemicals, Indirect, IT, External Manufacturing. Further, Comprendas provides Chemical Sales Intermediation Services including but not limited to Brazil Import & Export.

CONSAT

Consat Telematics transforms ideas into reality, providing intelligent transportation solutions that elevate public transportation experiences. With a foundation in Swedish engineering and a commitment to sustainability, Consat Telematics develops user-centric systems designed to meet the needs of cities, public transport operators and authorities.

With a global footprint and expertise, Consat Telematics' portfolio spans traffic control and monitoring, vehicle and fleet management, passenger information, driver assistance, electromobility and data insights. Every solution is modular, scalable and built with a focus on quality, security and reliability.

Consat Telematics is redefining public transportation operations, providing a path towards more sustainable and inclusive mobility.

CONSULATE GENERAL OF DENMARK IN SÃO PAULO

The Consulate General of Denmark in São Paulo is part of the Trade Council, which is the governmental export and investment promotion organization under the Ministry of Foreign Affairs of Denmark. The organization embraces all governmental activities designed to promote Danish export and foreign investment in Denmark.

CONSULATE OF SWEDEN IN SÃO PAULO

The Consulate has jurisdiction over the states of São Paulo and Mato Grosso do Sul allowing 45 million Brazilians and 10 million Swedes access to general information about institutions, culture, economy and society in the respective countries, constantly interacting with various official agencies and partners in the cultural, scientific, educational and economic fields, both in Brazil and Sweden.

DE VIVO, CASTRO, CUNHA E WHITAKER ADVOGADOS

De Vivo, Castro Advogados is a full-service Brazilian law firm with nationwide reach. More than legal advisors, we are business partners. Combining legal excellence with an entrepreneurial mindset and deep commercial insight, we deliver practical, strategic, and results-oriented solutions that help clients mitigate risks, seize opportunities, and achieve their business goals.

Our business at the service of yours.

DEFFENTI & QUEIROZ ADVOGADOS

D&Q is a boutique law firm advising international clients on transactions and disputes involving Brazil. We help clients structure transactions, negotiate agreements, protect and enforce their rights and manage legal risk in Brazil. We provide clear advice on what matters, what can be disregarded, and how best to move forward.

From São Paulo and Brisbane, we act for clients across the United Kingdom, the United States, the Netherlands, the UAE, Greece, Australia, New Zealand, Sweden and, of course, Brazil, providing personalised legal support to businesses and individuals operating, investing and expanding across borders.

DELLNER BUBENZER BRASIL

DELLNER BUBENZER is a global leader in the design and manufacture of braking systems for the Material Handling, Crane & Hoist, Container Handling, Mining, Marine, Industrial, Offshore, Oil & Gas, and Wind energy sectors.

DIAPERUM

Diaperum is a global integrated renal care provider with a clear patient focus. We stand for excellent medical quality, renal care services and patient-centered research. Being product-independent also gives us the flexibility to offer individual treatments for the individual needs of our patients, and by coordinating our patients' healthcare needs we are improving their quality of life.

DIREÇÃO CULTURA

Direção Cultura is a company that, since 1999, has been dedicated to fostering social development in Brazil. We support and advise various established institutions that develop social, sports, and cultural projects. We enable the execution of these projects through corporate sponsorships using incentive laws, offering companies projects tailored to their business goals, governance models, and social responsibility objectives.

Sponsoring culture, sports, and social development through incentive laws is a way to drive engagement, strengthen organizational culture, and create real impact—alongside high-profile visibility, which Direção Cultura amplifies across its social media, YouTube, website, and press relations.

DNB

DNB is a large Nordic financial services group and a world leading financial institution within shipping, offshore, seafood, industrials, and energy with offices across all major financial hubs such as NY, London, Singapore, and the Nordics. DNB has been present in Latin America for more than 30 years, currently with 13 professionals located in Rio de Janeiro - Brazil and Santiago - Chile, with the competence needed to be the best discussion partner for structuring the optimal financial solutions for our Nordic and international corporate clients.

EFFECTIVE DO BRASIL REPRESENTAÇÕES

The company was founded to represent and develop business for national and foreign companies in Latin America. The company currently serves the logistics, packaging and offshore energy markets.



35 anos de cuidados renais que melhoram vidas

Referência mundial em cuidados renais, a **Diaverum** celebra três décadas e meia de excelência clínica, inovação e atendimento humanizado.

Fundada em 1991 em Lund, na Suécia, berço da diálise, a Diaverum tem como base o True Care: enxergar a pessoa antes do diagnóstico.

Hoje, com uma abordagem integrada e adaptada a cada paciente, oferece assistência altamente padronizada, apoiada por tecnologia que ajuda as equipes a antecipar complicações.

“Este ano, a Diaverum celebra seus 35 anos, um marco que nos dá a oportunidade de refletir sobre o quanto avançamos, mas, acima de tudo, de celebrar as pessoas que tornaram essa jornada possível.

Rafael Romanini - CEO da Diaverum

Porque todos merecem uma vida plena.



26
países



460
clínicas



+47.200
pacientes em
todo o mundo



+7 milhões
de tratamentos



Aponte a câmera do celular para o QR Code e conheça a linha de cuidado da Diaverum

[diaverumbrasil](https://www.diaverumbrasil.com.br)

[Diaverum Brasil](#)



We are all around you

Munters is all around you – often in ways that you may not see.
So, what does “all around you” really mean?



Perfectly formed
and coated candy



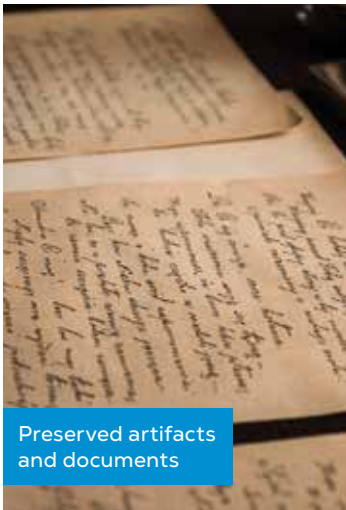
Precisely manufactured
batteries



Dry, free-flowing hot
cocoa mix, infant formula
and instant coffee



Healthy, vibrant
flowers



Preserved artifacts
and documents



Consistently formulated
gel caps and tablets



Preventing airborne pollutants, breathing easier



Top-quality meat
and poultry



Maintained, secured
smart device data

Munters at a glance

- A world leader in creating the ideal climate for various environments, offering precise temperature and humidity control for mission-critical applications.
- Founded in 1955 near Stockholm, Sweden.
- Began operations in Brazil in 1995.
- Factory located in Araucária, PR.
- Over 4,900 employees worldwide.
- Manufacturing and sales in more than 40 countries.

Discover more at www.munters.com

EKAMANT DO BRASIL

EKAMANT - SWEDISH QUALITY ABRASIVES. Ekamant is one of the world's leading producers of coated abrasive products for the wood industry. The company was founded in 1928 with headquarters in the south of Sweden. Our products are sold in more than 50 countries around the globe. We have our own global sales organization and conversion plants in eight different countries with approximately 500 employees in total. We supply abrasives for wood, metal and leather.

EKN – THE SWEDISH EXPORT CREDIT AGENCY

The Swedish export credit agency, EKN, is a state authority with the task of promoting exports and developing the internationalisation of Swedish business and industry. Since 1933, EKN has contributed to Swedish companies' long-term competitiveness, by ensuring payments and sharing risk with banks, exporting companies and their suppliers.

ELECTROLUX

Electrolux Group is a leading global appliance company that has shaped living for the better for more than 100 years. We reinvent taste, care and wellbeing experiences for millions of people, always striving to be at the forefront of sustainability in society through our solutions and operations. Under our group of leading appliance brands, including Electrolux, AEG and Frigidaire, we sell household products in around 120 markets every year. In 2025, Electrolux Group had sales of SEK 131 billion and employed 39,000 people around the world. The headquarters are located in Stockholm, Sweden, and the Electrolux share ELUXb is listed on Nasdaq OMX Stockholm.

ELEKTA MEDICAL SYSTEMS

Elekta is a human care company pioneering in significant innovations and clinical solutions for treating cancer and brain disorders. Elekta provides intelligent and resource-efficient technologies that improve, prolong and save patient lives.

ELOF HANSSON

Elof Hansson is a Swedish company that operates in Brazil, supplying high-quality equipment and services to industries like pulp and paper, food and beverages, sugar and ethanol, and mining. With global expertise and strong partnerships, it provides process control instruments, lab tools, and maintenance solutions, supporting Brazilian industry with innovation and reliability.

EPIROC

Epiroc is a leading global productivity partner for the mining and infrastructure industries, driving the transition toward a more sustainable future. Through cutting-edge technology and continuous innovation, the company develops safe, high-performance equipment for surface and underground operations, along with advanced solutions in automation, digitalization, and electrification, plus world-class service and aftermarket support.

Headquartered in Stockholm, Sweden, Epiroc operates in about 150 countries and employs around 19,000 people. In 2025, it generated revenues of approximately SEK 62 billion, reinforcing its position as a leading global technology and equipment provider for mining and infrastructure, with innovation, sustainability, and customer success at its core.

More information: www.epirocgroup.com

ERICSSON TELECOMUNICAÇÕES

Ericsson's high-performance networks ensure connectivity for billions of people every day. For 150 years, we have been pioneers in creating communication technologies. We offer mobile communication and connectivity solutions for operators and enterprises. In Brazil, Ericsson has been operating for more than 100 years and has a factory in São José dos Campos, responsible for producing equipment that supports the mobile networks of the country and Latin America. The company also invests in research and development in partnership with clients and educational institutions, contributing to the development of global mobile standards and the adoption of cutting-edge technologies in the country.



**A full-service law firm
consistently recognized by
leading international legal
directories for excellence
and client dedication**

Chambers Brazil

Recognized in
47 practice areas

Chambers Global

Recognized in
26 practice areas

The Legal 500 Latin America

Recognized in
34 practice areas

Latin Lawyer 250

Recognized in
17 practice areas

IFLR1000

Recognized in **all eight
categories** surveyed in Brazil

Leaders League

Recognized in
50 practice areas



INTELIGÊNCIA QUE ANTECIPA. AGENTES QUE TRANSFORMAM.

Agentes de IA que trabalham em tempo real para uma cadeia de suprimentos mais resistente e inteligente.

NEXXER

ESCANEIE O QR CODE
E SAIBA MAIS



ESSITY BRASIL

Essity is a leading global hygiene and health company with roots dating back to 1849, later acquiring the Swedish company Mölnlycke in 1975. Through its expertise in hygiene and health, Essity develops sustainable innovations that improve the well-being of one billion people in 150 countries every day. Present in Brazil since 2011, Essity brings globally recognized brands such as Tork, TENA, and Libresse, plus Medical brands like Cutimed, Leukoplast, JOBST, and Actimove. Over the past decade, Essity has tripled its business in Brazil, making it a key market for the company. Its manufacturing plant is in Jarinu, São Paulo, with headquarters in São Paulo city, employing around 540 people nationwide.

ESTÚDIO ANADARCO

- Consulting on corporate governance considering ESG criteria
- Preparation of sustainability reports
- Sustainability survey and research
- Social and environmental responsibility project management
- Support in responding to socio-environmental questionnaires from customers and suppliers

ETRUSCA FINANÇAS

Economics and finance consulting and advisory focused on investment management and governance for pension funds, family office or international investors. Additionally, it exercises the activity of independent directors in investees or member of the investment committee.

EVCOM

Evcom is formed by a team of professionals, with many years of experience in different areas, such as journalism, PR, advertising, literature and design. We believe in Marketing and Communications as a transforming element. Something that creates bridges, more than just selling products. But how? Understanding your business' unique needs, for you and with you. Respecting clients' budgets and cultures. Our consulting service helps companies and professionals of all kinds and sizes to reach out for their audiences. Anywhere, with every possible tool.

EXPORTSUL CORRETORA DE SEGUROS

Founded 25 years ago by experienced professionals in the national and international transport insurance market, Exportsul provides personalized risk management consulting, employee benefits, insurance brokerage, and reinsurance solutions tailored to each client's specific needs. Since 2022, we have also been present in Europe, with our European operations headquartered in Lisbon, Portugal. Our highly qualified team brings extensive technical expertise across all insurance lines in which we operate. Through strong partnerships with leading national and international insurers, we deliver comprehensive and customized insurance solutions, providing our clients with the protection and support they need.

FERGAS GROUP

Fergas thrives on innovation and making our customers successful! Under the business concept: 'Your Global Partner in Air-Moving Solutions' we develop and manufacture air moving products that help our customers meet their challenges. Fergas is committed to product development, design and world-class production. Development and adoption of new technologies have ensured the success of our business over the last half century and will continue to do so into the future.

FINANZERO

Brazil's number one loan marketplace FinanZero has simplified the way to apply for all types of consumer loan products in Brazil. The company has 2 million monthly visits to the site and over 60 million credit applications through finanzero.com.br. It launched its operations in 2016, and today the company's services include loans, credit cards and refinancing and has 70 bank partners.

FOGMAKER

Since 1995, Fogmaker International AB has been developing, manufacturing, and marketing fire suppression systems with high-pressure water mist for engine compartments.

We are proud of the trust our customers around the world have shown us: more than 400,000 vehicles in over 70 countries are equipped with Fogmaker's high-pressure water mist systems. We serve to save lives, machines, and properties.

FORVIS MAZARS NO BRASIL

Forvis Mazars is an internationally integrated partnership, specializing in Audit & Assurance, Consulting, Financial Advisory, Tax, and BPO. Operating in over 100 countries and territories around the world, we draw on the expertise of 40,000 professionals to assist clients of all sizes at every stage in their development.

FREYR

Freyr is a Scandinavian/Brazilian consulting firm specialized in two areas: 1. Corporate Social Responsibility (CSR) and NGO support for businesses; representative of Children at Risk Foundation, advice on tax deduction incentives for companies to support Brazilian NGOs 2. Translation of texts (Portuguese, English and French)

AFRY provides engineering, project management, and advisory services that enable the energy and industrial transition and strengthen resilience in society.



With 18,000 experts worldwide, we combine a global reach with local insights and deep sector knowledge to make a lasting impact for generations to come.

We unlock transitions towards a sustainable and resilient society

Making Future



SEGURANÇA INTELIGENTE PARA O SEU NEGÓCIO



Quem Somos?

A Axis é líder global em soluções de vigilância, eficiência operacional e inteligência de negócios, oferecendo produtos e serviços de alta qualidade para um mundo mais inteligente e seguro.

O Que Fazemos?

A Axis oferece videovigilância, controle de acesso, intercomunicadores, soluções de áudio e análises impulsionadas por Inteligência Artificial. Nosso valor é ampliado por meio de aplicações inteligentes e treinamentos de alto nível. Nossas soluções de segurança e inteligência de negócios transformam dados em insights acionáveis.

O Que Podemos Fazer Por Você:

- **Segurança Avançada:** Proteja seu negócio com tecnologia de ponta.
- **Eficiência Operacional:** Otimize processos e tome decisões informadas.
- **Inteligência de Negócios:** Mantenha-se à frente com as últimas tecnologias em vigilância e análise de dados.

**DESCUBRA COMO A AXIS PODE
TRANSFORMAR SU NEGOCIO!**



VISITE NOSSO SITE
E SAIBA MAIS



GETINGE DO BRASIL

With a firm belief that every person and community should have access to the best possible care, Getinge provides hospitals and life science institutions with products and solutions aiming to improve clinical results and optimize workflows. The offering includes products and solutions for intensive care, cardiovascular procedures, operating rooms, sterile reprocessing and life science. Employs over 12,000 people worldwide and the products are sold in more than 135 countries.

GUSTEK

A solutions development company focused on developing applications, websites, and platforms. We combine technology and innovation to create efficient, intuitive, and scalable digital solutions that meet the business needs of various segments.

GWP BUSINESS SOLUTION

We work with Business Consulting and Strategic Training for Better Performance of employees' results.

- Training and Qualification of people and teams
- Business and Personal Coaching
- Financial consultancy
- Tax consultancy
- Administrative consultancy
- Commercial consultancy
- Developing New Business in Brazil and USA



AQ Trafotek

The AQ business concept is to develop, manufacture and assemble components and systems for demanding industrial customers and leverage our commitment to Total Quality to ensure our customers become long-term business partners.

- ✓ **Customer Focus**
- ✓ **Simplicity**
- ✓ **Entrepreneurial business**
- ✓ **Cost Efficiency**
- ✓ **Courage and Respect**

WE ARE RELIABLE!



AQ Trafotek Brazil LTDA
♦ Rua Antonio Aparecido Simão, nº180- Itu, São Paulo

✉ klaus.franco@aqgroup.com
☎ Managing Director Brazil / +55 11953128000

H&M HENNES & MAURITZ

H&M, the Swedish fashion brand founded in 1947, entered Brazil in August 2025 with the launch of hm.com.br and its first physical store. Today, the brand operates stores in São Paulo, Campinas, Sorocaba, Rio de Janeiro and Porto Alegre, with new locations announced in Recife and Fortaleza. Supporting its growth, H&M has invested in local production and a distribution center in Minas Gerais. Through its omnichannel model, customers nationwide can access the full online assortment. Combining global fashion, local relevance, competitive prices and sustainability ambitions, H&M continues to strengthen its presence and build long-term relationships with Brazilian customers.

HÖGANÄS NO BRASIL

Höganäs - Driving positive change through materials innovation

At Höganäs, our vision is to drive positive change through materials innovation, which in turn will help us in our ambition to become the partner of choice globally for sustainable metal powder materials.

Metal powder technology offers countless opportunities; it not only enables our customers to reduce their consumption of materials and energy, but also helps them to use new and better techniques, which make final products more efficient and cheaper, in other words, metal powders are an efficient alternative in terms of resources that are ideal for various industries.

Höganäs, driving positive change through materials innovation to create a better, more sustainable world for future generations.

HUSQVARNA

Husqvarna, a brand within Husqvarna Group, is a market leader in innovative and high-quality products and services for shaping green spaces in parks, forests and gardens. Since 1689, Swedish-born Husqvarna has a strong focus on research and development and is a pioneer in robotic lawn mowers and chainsaws. Today, the product portfolio consists of the next generation of robotic mowers, riders, chainsaws and trimmers for professional as well as private use. Sustainable value creation, product innovation and digitalization remain important for the journey ahead.

IMAGEM CORPORATIVA

Imagem Corporativa is a public relations agency with its own offices in São Paulo, Rio de Janeiro and Brasília. IC is the only Brazilian agency member of PROI Worldwide and Interel Global Partnership - focused on PR and Public Affairs activities respectively. Through these connections, we support organizations in the relationship with the Brazilian market and also act as ambassadors for our clients abroad, opening dialogues with different audiences.

INTER IKEA SYSTEMS B.V.

Inter IKEA Systems B.V. is the worldwide IKEA franchisor. We are constantly investigating expansion opportunities in new markets to reach more people with affordable home furniture solutions.

The International Sales Department sells the full IKEA product range to customers in countries where there are no IKEA stores yet. We furnish apartments, hotels, offices, schools, restaurants, and houses throughout.

INTRODE INTEGRATED SOLUTIONS

Introduce has just completed 25 years helping companies to develop their Totvs Microsiga Protheus system. We act mainly on Deployment, Development, Training, HelpDesk and Maintenance. We have deep knowledge and large experience. If you are looking for a system consulting company to support your operation in Brazil, we are your choice! We are ready to help you!

INVEST PARTNERS

Country Experts in Strategic Growth Initiatives and Corporate Finance:

- Over 30-year track record, local experts, global reach
- Market Entry facilitation and Partner search
- Business combinations - M&A, Joint Ventures, Licensing agreements
- Sector specialists: agribusiness, renewable energy, health, mining, tech companies

- Inbound / Internationalization of Digital solutions
- Venture De-Risking, Consulting and Rapid Growth
- Funding Roadshows, Private Equity, Venture Capital
- Valuations, Financial Modelling and Business Plans
- Legal Representation

IPCO BRASIL

IPCO - the Industrial Processing Company - innovates, produces and services equipment and steel belts for businesses seeking to increase their productivity within continuous industrial processing.

In partnership with our customers, we have been pushing the boundaries of quality, sustainability and productivity since 1901. Applying our expertise within conveyor belts, double belt processing, pastillation, film casting and scattering to enable customer success.

Our passion for sustainability, innovation and continuous development is driving us to the next stage in our journey: to play a role in the green transition, with the large-scale processing of sustainable materials.

JÖNKÖPING UNIVERSITY

Jönköping University is one of the most international universities in Sweden, offering high-quality education and research focused on entrepreneurship, sustainability, and internationalization.

We offer bachelor's, master's, pathway, and summer programmes taught in English in Business, Economics, Engineering, Computer Science, Communication, Education, and Health Science. Internships and study abroad opportunities are key elements of most of our programmes.

Jönköping International Business School is ranked by the Financial Times, and Triple Crown accredited (AACSB, EQUIS and AMBA) and is a signatory of PRME (Principles for Responsible Management Education). The School of Engineering is accredited by ACEEU, is a member of CDIO, and conducts leading research in materials and manufacturing technology.

KARLSTAD UNIVERSITY

Karlstad University is a modern, internationally connected university offering around 90 degree programmes and a strong focus on innovation, sustainability, and collaboration with industry and society. As a member of the EUNICE European University Alliance, Karlstad University works closely with partner universities across Europe to strengthen education, research, mobility, and international cooperation. With modern campuses in Karlstad and Arvika, and partnerships with more than 200 universities worldwide—including in Germany, France, the United States, Canada, Australia, Brazil, and many other countries—Karlstad University fosters international collaboration, student mobility, and impactful research in an inclusive learning environment.

KAROLINSKA INSTITUTET

Karolinska Institutet is one of the world's leading medical universities. Our vision is to advance knowledge about life and strive towards better health for all. KI accounts for the single largest share of all academic medical research conducted in Sweden. KI also offers the country's broadest range of education in medicine and health sciences.

KATAM BRASIL

Katam Technologies is an engineering company with advanced digital solutions for the forestry sector, combining forestry expertise with AI, computer vision, and digital data collection to improve forest measurement and management. Its ground-based tree inventories, drone-based measurements, and reporting tools transform field observations into reliable, traceable, and actionable information, helping forest companies increase operational efficiency, improve resource allocation, strengthen control over forest assets, reduce operational uncertainty, and support faster, more confident strategic decisions.

KAZAMAX

Kazamax makes it easier to successfully do business in Brazil and South America. We work together with our partners to develop a great market strategy, drive sales and manage the operation.

OUR OFFICE PROVIDES FOR MORE THAN 25 YEARS LEGAL ASSISTANCE IN DIFFERENT AREAS OF BUSINESS LAW, WITH TECHNICAL KNOWLEDGE, AGILITY, CREATIVITY AND EFFICIENCY, ALWAYS SEEKING AN ACCESSIBLE RELATIONSHIP CLOSE TO OUR CLIENTS AND AIMING TO ASSURE SECURITY, SPEED AND ACCURACY OF INFORMATION.

Besides litigation, we offer high-level consultancy services and legal advice on:

- Foreign Investment
- Commercial Law
- Mergers and Acquisitions
- Civil Law
- Tax Law
- Labor Law
- Environmental Law
- Administrative Law (bids, regulatory agencies, infrastructure projects, privatizations)
- Antitrust and Economic Criminal Law
- Intellectual Property Law

We are the Brazilian member of ALLIURIS International, an association of business law firms present in several countries worldwide.

KINCAID | MENDES VIANNA ADVOGADOS

Founded in 1932, Kincaid | Mendes Vianna Advogados is one of the most traditional law firms in Brazil, with extensive experience in providing legal advice to national and international clients. Headquartered in Rio de Janeiro, with offices in São Paulo, Santos, Brasília and Vitória, we operate throughout the national territory, in the areas of Maritime, Port Law, Infrastructure, Energy, Oil & Gas, International Trade, Insurance & Reinsurance, Litigation, Arbitration and ADR, Tax and Customs, Labour, Regulatory, Corporate, Environmental, Commercial Contracts and Compliance Services.

KITO & THE CROSBY GROUP

Gunnebo Industries, founded in Sweden in 1764, is part of The Crosby Group, the global leader in the innovation, manufacturing and distribution of products and services used to make lifting and load securement safer and more efficient, with premier brands such as Crosby, Gunnebo Industries, Crosby Straightpoint, Crosby BlokCam, McKissick, Crosby Feubo, Speedbinder and CrosbyLP. With global engineering, manufacturing, distribution and operations, the company provides a broad range of products and solutions for the most demanding applications with uncompromising quality that exceeds industry standards.

KNIGHTEC GROUP BRASIL

Semcon and Knightec have joined forces as Knightec Group – the leading consulting firm in product and digital service development. With a unique combination of cross-functional expertise and a holistic business understanding, we partner with customers across the entire development cycle.

Knightec Group consists of 2,400 skilled professionals, dedicated to driving positive change for the business of tomorrow. Our entrepreneurial mindset enables us to stay agile, adaptive, and always ahead in a rapidly changing world. Through strategic

TECHNOLOGY THAT POWERS MORE THAN BATTERIES

Smart chargers that feature:

- ✓ More control
- ✓ Less downtime
- ✓ Maintenance predictability
- ✓ Energy optimization

MICROPOWER GROUP™
POWERFUL SOLUTIONS PARTNER

BMO
COMERCIAL



Reach out
to BMO:

Phone:
(11) 98473-5261

Website:
www.bmo-comercial.com.br

Social media:
 [bmocomercial](https://www.instagram.com/bmocomercial)
 [bmo-comercial](https://www.linkedin.com/company/bmo-comercial)

partnerships with our customers, we develop innovative and sustainable solutions that deliver meaningful impact, using technology as a key enabler.

Together, we move people, business, and society forward.

KTH ROYAL INSTITUTE OF TECHNOLOGY

Since 1827, KTH Royal Institute of Technology has become one of Europe's leading technical and engineering universities and a key centre of intellectual talent and innovation. KTH welcomes students, researchers and faculty from around the world. Through collaboration with industry and society, sustainable solutions to some of humanity's greatest challenges are addressed. KTH offers education in natural sciences and all branches of engineering, including architecture, industrial management, urban planning, history and philosophy. The five campi in the Stockholm region comprise 13,514 full time students, 2000 PhD students, and approximately 3700 full-time employees.

LABOR SOLUÇÕES EM ENGENHARIA

With more than three decades of experience, Labor Life Science was founded in 1987 and, since 2002, has been dedicated to the development and supply of products for water quality control and assurance, distributed to the main water supply companies in Brazil. The company also provides solutions for food quality diagnostics, hygiene monitoring in the food industry, and pesticide monitoring, contributing to the food safety of Brazilians — from the water they drink to the food consumed every day. Throughout the entire day, every day — from breakfast to dinner — there is always a little bit of Labor Life Science at every Brazilian's table.

LABORATÓRIOS FERRING

Ferring Pharmaceuticals is a privately owned, research-driven, specialty biopharmaceutical group committed to building families and helping people live better lives. We are leaders in reproductive medicine with a strong heritage in gastroenterology and urology, and are at the forefront of innovation in uro-oncology gene therapy. Ferring was founded in 1950 and employs more than 7,000 people worldwide. The company is headquartered in Saint-Prex, Switzerland, and has operating subsidiaries in more than 50 countries which market its medicines in over 100 countries.

LEAX DO BRASIL

LEAX Group is a leading manufacturer of mechanical components and subsystems for the heavy vehicle industry, passenger cars, mining and construction, defense and general industrial sectors. LEAX do Brasil is the group's first establishment in Latin America. In addition to Brazil, LEAX Group operates in Sweden, Latvia, Germany, Hungary, and a procurement office in India, totaling more than 900 employees and a turnover of more than 1.9 billion SEK.

LIDERE EDUCAÇÃO

Lidere is an educational consulting firm run by active school owners, directors, and managers who share over a century of combined hands-on experience. Because we still navigate the daily decisions and realities of running schools, we bring authentic, grounded expertise to every partnership. Internationally, Lidere serves as a practical bridge to Brazil's education market. We empower global EdTech teams to validate product-market fit, design executable pilot programs, and launch go-to-market strategies aligned with the local school calendar.

LINKÖPING UNIVERSITY

With the power of 40,000 students and co-workers, Linköping University has had research collaboration with Brazilian institutions for many years. One area of particular interest is aeronautics. Linköping, with a well-established tech industry, is the aeronautics capital of Sweden and the home of Saab, a major employer in the region. Other areas of collaboration are artificial intelligence (AI), biogas and environment, engineering education, materials science, innovation and entrepreneurship, and control engineering. In addition, LiU offers master's degree programmes, entirely taught in English, in areas such as: Engineering and Computer Sciences, Design, Education, Environmental Studies, Natural Sciences, Social Sciences, Humanities and Business.

LLYC – LLORENTE & CUENCA

With more than 15 years of operation in Brazil, we have established ourselves among the 5 largest independent agencies in the market with a team that reflects the diversity of origins and cultures of our country, but which is globally integrated into a global network of experts, present in Latin America, Europe and the United States. We are a reference in data-based consulting, strategy and creativity, forming your one-stop agency that combines a variety of specialties. We anticipate and lead changes, transforming communication into a powerful tool for achieving results in complex scenarios.

LM INTERNATIONAL

LM International is a global non-profit, faith-based foundation committed to sustainable poverty reduction from a human rights perspective. Its work spans water, sanitation and hygiene, health and well-being, education and training, and food security and livelihoods. With roots in Läkarmissionen, founded in Sweden in 1958, LM International has worked in over 80 countries and is currently active in 25 countries across four continents. The organization works alongside communities and partners to advance locally-led solutions and lasting change for both people and the planet.

LUND UNIVERSITY

Lund University was founded in 1666 and has been a centre of culture and learning in Sweden ever since. Today, it ranks among the top 100 universities in the world, including the #1 university for sustainability (QS 2026). As a world-leading centre for research and innovation, the University is supported by advanced scientific infrastructure, including the ESS and MAX IV facilities. Much

PROGRESS BY TRADE

Business Sweden, the Swedish Trade & Invest Council, helps Swedish companies grow global sales and international companies invest and expand in Sweden.

Our team of advisors and industry experts provide insights, strategic guidance, and hands-on support in more than 40 locations worldwide.

From San Francisco to Singapore, Johannesburg to Jakarta – we accelerate our client's path to export growth and international success. And we assist foreign investors who want to leverage Sweden as a springboard for innovation and a gateway to European markets.

In Brazil we have a strong focus on:

- Advanced Manufacturing
- Digital Technologies
- Energy & Battery
- Life Science
- Defense

We support Swedish subsidiaries in areas such as:

- Market insights & segmentation
- Stakeholder engagement
- Sales channel strategy
- Supply chain optimization
- Office setup & admin support



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of the University's success can be attributed to its broad disciplinary scope and its interdisciplinary approach to education and collaboration. Other key strengths include strong student influence, a high degree of internationalisation, and close engagement with wider society.

LYKKE

LYKKE – New York-style cookies with Scandinavian soul, made in Brazil. Founded by Luiz Fernandes, Diogo Tedesco and Matheus Rosa, we're the only Brazilian café serving Marabou cookies, with kanelbullar launching soon. Corporate gifting, events and office catering in São Paulo.

M/AR CONSULTORIA COMERCIAL

M/AR Consultoria Comercial supports companies in structuring, managing, and accelerating their sales results. Our consulting services range from diagnosis and strategic planning to practical execution, helping clients define goals, optimize processes, develop teams, implement sales management tools, and create effective prospecting and relationship strategies. Our focus is to transform opportunities into predictable and sustainable results, connecting strategy, process, and sales performance.

M2B AMBIENTAL

M2B Ambiental is a boutique environmental consultancy supporting companies and investors in complex environmental and territorial decisions. We provide senior expertise in environmental due diligence and M&A, contaminated land management, water security, environmental risk assessment and ESG strategy. We also support organizations in understanding environmental and socio-environmental risks related to operations, investments and territories, combining technical knowledge, business perspective and strategic decision-making.

MANEIRA ADVOGADOS

Maneira Advogados provides legal counsel across the principal areas of business law, with recognized expertise in tax, constitutional, advisory, litigation, and strategic disputes. The firm advises companies and institutions operating in highly regulated sectors, including telecommunications, energy, mining, oil and gas, and infrastructure. With offices in Rio de Janeiro, São Paulo, Belo Horizonte, and Brasília, it serves clients throughout Brazil. Consistently recognized by leading national and international legal directories, Maneira Advogados is committed to legal excellence, integrity, innovation, and delivering sophisticated legal solutions aligned with its clients' strategic objectives.

MARIA MARIA – INTELLIGENT BUSINESS

A business consultancy that builds solutions with a particular view to all intelligences that surround us: people + sustainability + innovation. We profoundly study the Brazilian market and its actors, develop business, negotiate and accompany the entire process and we offer complete marketing and relationship consultancy.

MAYFAIR IDIOMAS

WHEN BUSINESS CROSSES BORDERS, COMMUNICATION MATTERS.

For five decades Mayfair Idiomas has helped companies and executives communicate with confidence across languages and cultures.

Programs from basic to advanced levels in English, Spanish, German, French and Portuguese for expatriate executives and their families are tailored to each participant's proficiency, professional and social needs.

From international meetings and presentations to everyday challenges of working and living in a new country, Mayfair Idiomas provides the language and cultural support executives need to perform at their best.

50 years of experience.

Personalised Programs.

Communication that delivers results.

MELL - COACHING & DESENVOLVIMENTO

Mell Coaching specializes in executive outplacement, supporting professionals at coordinator, manager, and director levels in their career transitions. With a personalized and strategic approach, the company acts as a dedicated Job Hunter, actively seeking the best opportunities for each client.

MENTOR MEDIA

Mentor Supply Chain, part of the Elanders Group, is a global supply chain solutions provider delivering end-to-end omnichannel, B2B, and B2C logistics services across more than 20 countries worldwide.

MNIP PATENTES E INOVAÇÃO

MNIP is a Brazilian intellectual property law firm based in São Paulo, combining senior attorneys with an in-house team of engineers and life sciences scientists. The firm covers the full IP cycle: patentability and freedom-to-operate analyses, prior art searches, patent and trademark drafting and filing, prosecution before the BPTO, litigation, arbitration and mediation, as well as contracts, valuation, biodiversity (SISGEN) and data protection. Clients range from pharmaceutical, biotech and agribusiness to mining, automotive, aerospace, and technology companies.

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MÖLNLYCKE

At Mölnlycke, we have always been dedicated to improving quality of life for patients and those who care for them. We do it by offering innovative, high-quality solutions for wound care and surgical procedures, and by helping you implement new, better ways of working. Ultimately, we enable safer, more efficient and more sustainable care. For people and planet.

MOVING FLOOR

Moving Floor is an innovative Swedish agribusiness company specializing in automated cleaning solutions for pig and dairy farms. Its patented technology improves farm efficiency and animal hygiene while reducing environmental impact and supporting lower antibiotic use. The technology is already used on more than 100 farms, and Moving Floor collaborates with over eight universities worldwide, including PUC University in Curitiba, Brazil, where its technology is currently being evaluated under Brazilian farming conditions.

MR16 CONSULTORIA EMPRESARIAL

MR16 Consultoria Empresarial is a strategic and commercial management consultancy focused on C-level executives.

We work directly with senior leadership through keynote speeches, training programs, mentoring, and workshops designed to strengthen strategic thinking and drive sustainable growth. Our client portfolio includes several of the country's top 100 largest companies, across sectors such as telecommunications, aviation, banking, and others.

From meticulously analyzing your processes to identifying key opportunities, our business consultancy is designed to create a successful trajectory that will propel your company to new horizons.

MUNIZ, MARTINS E COCIOLITO SOCIEDADE DE ADVOGADOS

Muniz, Martins e Cociolito Sociedade de Advogados has experience in a broad range of sectors, including automotive, banking and financial services, telecom services and electronic industry, as well as FMCG industry and retail companies, amongst others. Our excellence is to provide legal services in a timely manner, in a cost-effective and personalized manner, in all areas of law, customized according to the needs of each client, with a great level of expertise, dedication, ethics and professionalism.

MUNTERS

Munters is a global leader in climate control solutions for mission-critical processes. Through innovative technologies, we create the optimal climate for demanding industrial applications where precise control of humidity, temperature and air quality is essential. By offering cutting-edge climate control systems we assist our customers in a wide range of industries, from battery and pharmaceutical to data center cooling and food production. With our innovative and efficient products and solutions, we secure their operations and production quality as well as limit the use of energy and water.

NAHAS SOCIEDADE DE ADVOGADOS

The NAHAS LAW FIRM is a Brazilian legal office based in São Paulo, founded in 2015 with an entrepreneurial spirit and expertise in the Innovation Ecosystem and the entertainment sector, with support offices in Goiânia and the Federal District. In the entertainment sector, they have good clients and work with renowned bars, clubs, and restaurants. This, together, creates networking opportunities that have a strong fit with Swedcham's goals. Led by Dr. Rodrigo Bruno Nahas, the firm has specialists in Corporate Law, Tax Law, Labor Law, Civil Law, Consumer Law, and Contracts, providing both advisory and contentious legal services.

NEFAB EMBALAGENS

Nefab is a Swedish company that offers whole solutions for sustainable packaging and logistics. Its facilities are located in São Paulo and Rio Grande do Sul. Nefab's main supply sectors are automotive, aerospace, datacom, energy, manufacturing, and mining. Nefab designs smart packages in plywood, cardboard, fiber, and plastic. It optimizes resources in logistics operations, reducing environmental impact across all areas of the supply chain. In addition to protecting customers' products, Nefab's innovative solutions - such as ExPak and CratePak - improve logistics efficiency and minimize damage during transportation. Nefab's operations in Brazil reflect its global commitment to smarter and green logistics and engineering services.

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NEGRINI DESIGN DE EVENTOS

Founded in 2005, Negrini Design de Eventos is a São Paulo-based corporate event design and production company operating in Brazil and internationally. We transform each client's brief into complete event experiences, integrating event design, scenography, in-house scenic production, technical production, and event communications.

Our portfolio includes executive forums, conventions, congresses, trade fairs, product launches, brand experiences, award ceremonies, and corporate celebrations. We support Brazilian companies holding events abroad and international companies seeking an experienced production partner in Brazil, combining creative design, technical expertise, and operational excellence to deliver projects across Latin America, the United States, and Europe.

NETMORE GROUP DO BRASIL

Netmore Group is an IoT network operator that drives sustainable business practices. With a reliable connectivity platform and cutting-edge expertise, we provide efficient solutions for measuring, monitoring, and optimizing resource use.

NEXER ENTERPRISE APPLICATIONS

Nexer is a global technology company that helps organizations turn digital transformation into measurable business value. As a Microsoft Solutions Partner, we combine deep industry knowledge, innovative technology, and strong business expertise to deliver solutions that improve performance, efficiency, and sustainable growth.

Our expertise spans Microsoft Dynamics 365, Azure, Microsoft 365, Data and AI, Copilot, and intelligent agents, supporting companies from business applications and cloud services to automation and AI-powered solutions throughout their digital transformation journey. By combining strong local expertise in Brazil with Nexer's global capabilities, we deliver tailored solutions that address each client's specific challenges and create lasting business impact.

NILTON LINS UNIVERSITY

Institution of Higher Education for Undergraduate, Postgraduate and Extension. Nilton Lins University is a Brazilian university, operating in the state of Amazonas, generating around 1,000 direct jobs. It was founded by Prof. Nilton Costa Lins, administrator, lawyer who was also a professor at the Federal University of Amazonas. Its 1-million-square-meter campus fosters academic excellence, sustainability, and international collaboration, preparing students for global opportunities while embracing the unique environment of the Amazon region.

NORDIC BRAZILIAN CAPITAL

Nordic Brazilian Capital (NBC) is a São Paulo-based boutique financial advisory and consultancy firm managed by experienced Nordic professionals with a proven track record working within investments, consultancy and finance in Brazil and Latin America. NBC specializes in providing Nordic and Brazilian companies with tailor-made financial solutions to ensure that our clients have the best and most cost-efficient capital structure available. Through our experience and network NBC is positioned to access capital which typically is not easily available for companies in Brazil. NBC also acts as an active and hands-on strategic partner for Nordic companies entering Brazil ranging from start-up companies to well-established international companies.

NORSTAT GROUP

Norstat is one of the world's leading providers of data collection and market research services, dedicated to delivering high-quality insights to companies and organizations.

Through proprietary consumer panels and advanced data collection solutions, Norstat helps clients better understand markets, people, and trends with greater speed and accuracy.

The company combines local expertise across multiple European countries with modern technology and strong data security to ensure reliable decision-making foundations.

With a strong focus on quality, innovation, and close customer collaboration, Norstat is a strategic partner for businesses looking to make smarter decisions and gain a competitive advantage.

NORDIC WAYS

Nordic Ways is a DMC with over 15 years of experience in corporate programs, incentive groups, and leisure travel across the Nordic region. With offices in São Paulo, Stockholm, and Kiruna, we connect Brazilian companies with the Nordics through tailor-made itineraries, cultural experiences, business missions, educational programs, and diplomatic agendas.

Our team speaks Portuguese and works across both Brazilian and Swedish time zones, ensuring smooth communication. More than travel planning, we deliver strategic connections, meaningful exchanges, and high-quality experiences that bring cultures closer and strengthen cooperation between Brazil and Scandinavia.

NORTH TRADE BRASIL

Norvida is the leading Nordic importer of branded meat products and the portfolio of products from South America is an important part of their business. Norvida has a separate sourcing office in São Paulo, leading and coordinating the product flow into the Nordic market.

OKSEBRA DO BRASIL – ARBESKO

At Arbesko, we have been making shoes since 1839. What started as one of Sweden's first shoe wholesalers is now a company with sales both in and outside the Nordics. Production is based in Sweden's only safety shoe factory – Arbesko Skofabrik – where we still today develop quality products for people who need to stay safe and comfortable in their working life. Since 2017, Arbesko is owned by the Swedish company Bergman & Beving.



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PACHECO NETO, SANDEN, TEISSEIRE ADVOGADOS

PNST is a São Paulo-based full-service business law firm advising Brazilian and international clients on their activities in Brazil. With longstanding experience assisting Nordic companies, our dedicated Nordic Desk supports clients with market entry, corporate matters, commercial contracts, M&A, taxation, employment, compliance, and dispute resolution. Combining in-depth knowledge of Brazilian law with an understanding of Nordic business culture, languages, and expectations, the Nordic Desk provides a practical bridge between the markets and a single point of contact for clients' cross-border legal needs.

PLANTMA FORESTRY

Plantma Forestry delivers the world's most efficient and reliable reforestation technology – enabling large-scale reforestation, anywhere in the world. Our machines are designed to be easy to operate and maintain, even in remote and demanding environments. Plantma Forestry's flagship product is PlantMax, the pioneering reforestation machine that performs all reforestation operations in a single pass while delivering consistently high planting quality.

PQR MA2 ENGENHARIA & CONSULTORIA

PQR MA2 is the Brazilian subsidiary of PQR International, a Swedish consulting services company in engineering and integrated projects for electrical and plumbing installations, fire protection, automation and air conditioning, mainly focusing on 3D projects in BIM environments. Since the merger with MA2 eight years ago, PQR strengthened, expanded and improved the performance in the Brazilian market, adding the quality and 45 years of international expertise of PQR to the portfolio and local experience of MA2, maintaining the mission of bringing innovative solutions to our clients, and increasing the quality and operational efficiency displayed by both companies. We provide global innovative engineering combined with creativity and experience to find solutions for your complete installation needs.



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Fale conosco

PRIMAGOLD

We are a wholesale jewelry company, which started in the interior of São Paulo, and due to demand and growth, we decided to open a branch in the city of São Paulo - SP.

QUANT BRASIL MANUTENÇÃO INDUSTRIAL

Quant is a leader in the global industrial maintenance services market, working in almost every industry. Quant's services are offered through tailored partnerships emphasizing shared risk and return, common objectives, and business benefits linked to each unique customer situation. www.quantservice.com

RESTAURANTE ESCANDINAVO

Located in the Pinheiros neighbourhood of São Paulo, the O Escandinavo is the ideal place to feel like you're in Scandinavia, whether enjoying the menu that changes periodically, or holding your closed event with typical foods. For this end of the year, we will have a Special Christmas Menu, as well as gifts, products and typical dishes.

SAAB BRASIL

Saab is a leading defence and security company with an enduring mission, to help nations keep their people and society safe. Empowered by its 26,000 talented people, Saab constantly pushes the boundaries of technology to create a safer and more sustainable world. Saab designs, manufactures and maintains advanced systems in aeronautics, weapons, command and control, sensors and underwater systems. Saab is headquartered in Sweden. It has major operations all over the world and is part of the domestic defence capability of several nations. In Brazil, Saab maintains a long-term partnership with the Armed Forces and delivers advanced solutions for both civil and military use. Through the Brazilian Gripen Programme, the company has implemented a broad technology transfer that has strengthened the national defence industry.

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SANDVIK

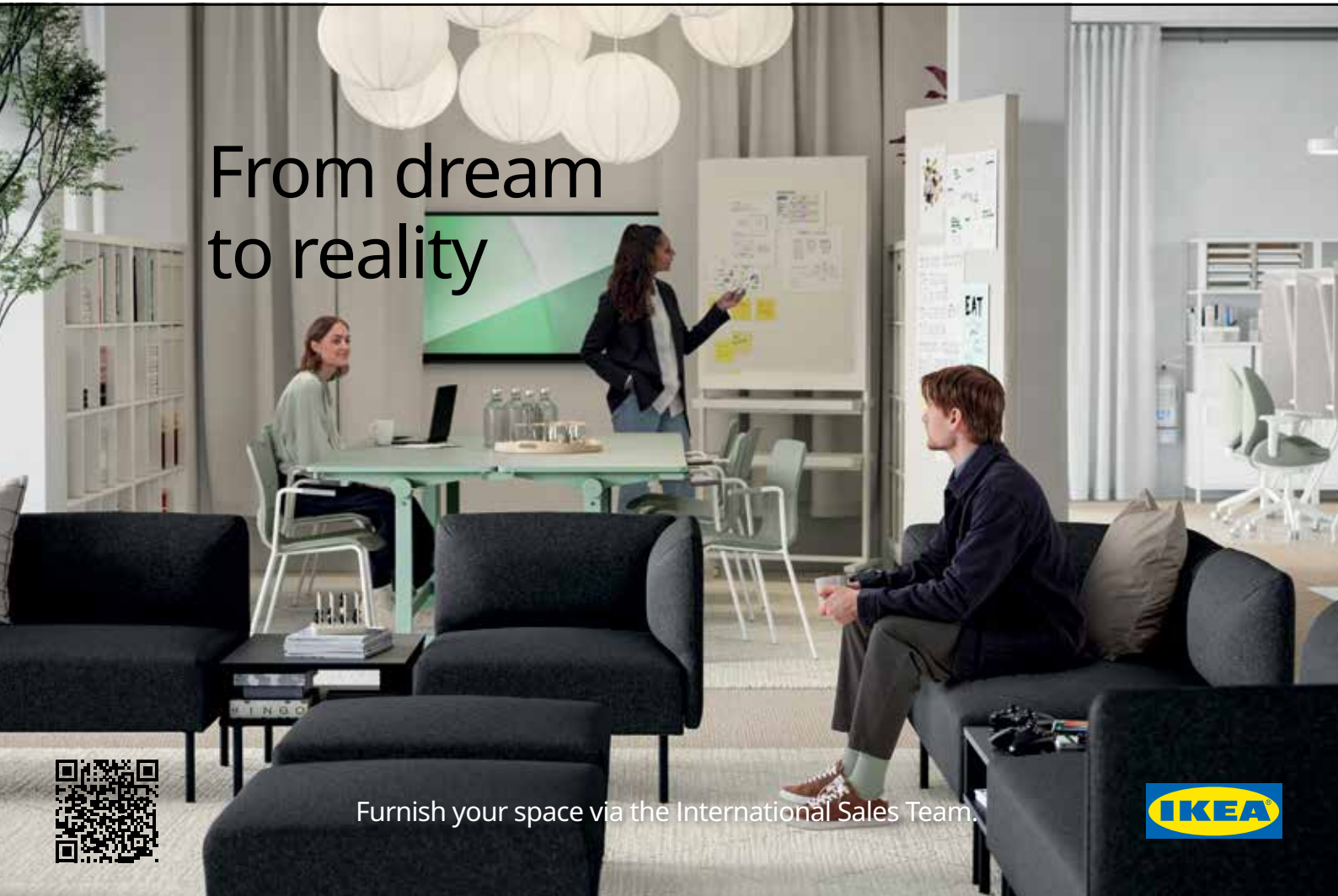
Sandvik is a global, high-tech engineering group with about 42,000 employees with a strong commitment to enhance safety, productivity, profitability and sustainability for the manufacturing, mining and infrastructure industries. We are at the forefront of digitalization and focus on optimizing our customers' processes. Our world-leading offering includes equipment, tools, services and digital solutions for machining, mining, rock excavation and rock processing.

SÃO PAULO CONVENTION & VISITORS BUREAU – VISITE SÃO PAULO

Visite São Paulo Convention Bureau is a non-profit organization financed by the private sector. Our mission is to promote, attract and generate events in order to increase the flow of visitors to São Paulo.

SCANDINAVIAN CHURCH

The Scandinavian Church of São Paulo has for over 50 years been a natural meeting point for Scandinavians living in São Paulo. The Scandinavian Church was built in 1974 by the Nordic Community in São Paulo to serve as a religious, cultural and social meeting point for the Nordic Community to come together to celebrate their Lutheran Faith and Nordic Heritage. It is situated on a beautiful plot with a tranquil garden in Jardim Petrópolis – SP.



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SCANIA LATIN AMERICA

Scania is a world-leading provider of premium transport solutions. The Production Unit established in São Bernardo do Campo (SP) was its first site unit outside Sweden. Producing heavy trucks, buses and industrial and maritime engines in Brazil. Together with our partners and customers, we are driving the shift towards a sustainable transport system. Founded in Sweden in 1891, Scania now operates in more than 100 countries and employs around 53,000 people. As part of the TRATON Group, we are empowered by shared industrial strength, scale and expertise to accelerate innovation and the shift towards a sustainable transport system.

SEB SÃO PAULO REPRESENTATIVE OFFICE

SEB is a leading Northern European Corporate & Investment Bank headquartered in Stockholm, serving clients across the Nordic region, Germany and the United Kingdom, and through an extensive international network. Established in São Paulo in 1972, SEB has supported multinational companies in Brazil for more than 50 years, providing financing solutions, international banking expertise and trade finance services. The office also works closely with Brazilian and Latin American financial institutions, helping facilitate cross-border trade and investment between the region and SEB's home markets.

SINCH BR

Sinch's vision is to connect every business with every customer, everywhere. As a global leader in intelligent customer communications, Sinch powers over 900 billion customer interactions annually for more than 200,000 customers worldwide. Leading companies rely on Sinch to strengthen customer relationships through seamless messaging, email, and voice experiences. Founded in 2008, Sinch generated USD 3 billion in net sales in 2024 and has over 4,000 Sinchers across 60 countries, with headquarters in Stockholm and listed on Nasdaq Stockholm (XSTO: SINCH).

SKANSKA AB

Skanska is a world-leading project development and construction company, 135 years in the making. After 15 years of operations in Latin America, Skanska decided to leave the market in order to focus on its home markets in Europe and the US. However, still working with finalizing outstanding issues, it desires to leave a good legacy in Brazil.

SKATEOVATION

Skateovation is a product development company for skateboarding. Founded by a Swedish woman, Lisa Thorén, in Stockholm, who now has all focus on meeting demand in Brazil and Europe.

SKF DO BRASIL

SKF is a world-leading provider of innovative solutions that help industries become more competitive and sustainable. By making products lighter, more efficient, longer lasting, and repairable, we help our customers improve their rotating equipment performance and reduce their environmental impact. Our offering around the rotating shaft includes bearings, seals, lubrication management, condition monitoring, and services.

SKF INDUSTRIAL BRASIL

Since 1907, SKF has been making some of the world's most innovative bearings, seals, lubrication systems, condition monitoring solutions, and services to reduce friction in rotation, contributing to industrial progress and supporting the everyday lives of people and businesses around the world. For SKF, less friction means more energy saved and by reducing it, we make industry smarter, more competitive, building a more sustainable future. SKF is represented in approximately 130 countries and has around 17,000 distributor locations worldwide.

SMART: THE KREAB REPRESENTATIVE IN BRAZIL

Smart is a Brazilian strategic communications and public affairs consultancy and Kreab's representative in Brazil. Founded in Sweden, Kreab operates in more than 25 countries. We help organizations build authority, strengthen trust and engage key audiences through corporate and internal communications, media relations, employer branding, digital content and public affairs. We also coordinate Latin American mandates from Brazil, combining regional strategy with local expertise across markets.

SONNE GLOBAL SOLUÇÕES EMPRESARIAIS

SONNE GLOBAL is a Brazilian business group operating across four integrated verticals: Consulting, Education, Technology and Intelligence. Rooted in strategic planning, SONNE supports medium and large companies, owners, shareholders, presidents, CEOs, boards and senior executives in growth, transformation, turnaround, professionalization, succession, M&A and value creation. Through proprietary methodologies, the group addresses complex business challenges through strategy and implementation. Its ecosystem integrates consulting projects, executive education based on accumulated knowledge and real business cases, proprietary technology supporting strategic planning and management, and business intelligence for better decisions. SONNE's purpose is to transform knowledge into strategy, strategy into implementation, and implementation into sustainable value creation.

SOUTHPARTNER

Southpartner is your business partner in Brazil. For 25 years, we have helped international companies turn Brazilian market opportunities into successful local businesses. Having supported 80+ ventures since 2001, our senior team combines international business experience, deep local market knowledge and an extensive network to help companies enter Brazil with greater speed, confidence and lower risk.

We don't just advise you on Brazil – we build your business with you. We provide market-entry strategy, M&A & JVs, partner search, business development and sales, company establishment, local management, and legal, regulatory, financial and back-office support. Strategy. M&A. Sales. Operations. One local partner.

A photograph of two women, one with curly hair and glasses, the other with blonde hair in a bun, both smiling and looking at a smartphone held by the blonde woman. The background is a blurred indoor setting with warm lighting.

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SQUID (NJUICE AB)

SQUID (Njuice AB) is a fast-growing news media-tech company in Europe, Asia, South Africa and North- and South America, launched in more than 60 countries. We cooperate with more than 20,000 publishers across the world and our newsfeed is integrated in many leading Android smartphone brands. The news service is widely recognized with more than 25 million daily users.

SSAB SWEDISH STEEL COMÉRCIO DE AÇO LTDA

SSAB is a highly specialized global steel company driven by close relationships with our customers. SSAB develops high-strength steels and provides services for better performance and sustainability.

STARSPRINGS DO BRASIL

Starsprings is the leading manufacturer in Scandinavia of spring units for excellence in comfort for mattresses and seats. Innovative company supplies the market with high-quality products and competitive prices. Our products are applied in mattresses, chairs, sofas and also automotive industries, like Volvo, Scania and Renault. Factories: Located in Sweden, Brazil, United States, Mexico and Poland. Vision: to be market and technique leader within bed and seat comfort.

STOCKHOLM SCHOOL OF ECONOMICS

The Stockholm School of Economics (SSE) is the leading business school in Northern Europe. For more than a century, SSE has educated talented women and men for leading positions within the business community and the public sector. SSE offers bachelor's and master's degree programs along with highly regarded PhD, MBA and executive education programs. SSE has earned a

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reputation for excellence both in Sweden and around the world. The School is accredited by EQUIS (European Quality Improvement System) certifying that all of its main activities, teaching as well as research, are of the highest international standards. SSE is also the only Swedish member institution of CEMS, PIM, GNAM and CIVICA, which are collaborations between top business schools worldwide, contributing to the high quality SSE is known for.

STOCKHOLM UNIVERSITY

Stockholm University is one of the 100 highest-ranked universities in the world. Stockholm University has 33,600 students, 1,200 doctoral students, and 5,400 members of staff.

STORA ENSO

Stora Enso is a global leader in renewable materials with a strong focus on packaging. Our purpose is to replace non-renewable materials with renewable solutions. Together with our customers, we design and deliver competitive, high-quality packaging materials and solutions, made from fresh and recycled fibers, accelerating the transition to a circular bioeconomy.

TALENTO SEGUROS

Personalized Consulting in Health, Dental and Life Insurance Solutions, Talento Corretora de Seguros is a consulting-driven and personalized insurance brokerage, dedicated to providing tailored solutions for individuals and companies.

We offer expert guidance in Health Plans, Dental Plans and Life Insurance, helping our clients navigate the market with clarity, confidence and security.

Our consultative approach allows us to understand each client's specific needs and provide personalized recommendations, precise information and ongoing support throughout the entire insurance journey.

Talento Corretora de Seguros — personalized expertise, trusted advice and solutions designed around your needs.

TETRA PAK

We're here to make food safe and available. It's why we provide advanced food production systems. In collaboration with our customers and suppliers, driven by more than 24,000 dedicated employees worldwide, we protect food sustainably every day for hundreds of millions of people in more than 160 countries. Because we're here to fulfil a purpose:

We commit to making food safe and available, everywhere, and we promise to protect what's good: food, people and the planet.

More information about Tetra Pak is available at tetrapak.com.

THULE

Thule is a global sports and outdoor brand established in 1942. Under the motto "Bring your life" Thule offers a wide range of premium products for active people worldwide that allow them to bring what they care most for – safely, easily and in style. With a sustainable mindset, Thule designs and manufactures roof racks and roof boxes, bike, water and winter sport carriers, rooftop tents, luggage, sports bags, backpacks as well as child-related products such as strollers, bike trailers, and child bike seats. For recreational vehicles, Thule offers awnings, tents and bike racks. The products are sold in more than 138 countries worldwide. Thule is the largest brand within Thule Group. www.thule.com

TIBAH

We develop leaders, teams, and organizational cultures to create the conditions for sustainable performance. Our purpose is to help companies create environments where strong results, emotional health, and productive relationships can thrive together.

TOZZINIFREIRE ADVOGADOS

TozziniFreire is one of the leading legal services organizations in Latin America with a significant track record in serving national and foreign companies in a wide variety of business sectors. Our collaborative culture, with integrity, social responsibility, and respect for diversity, makes us more than just a law firm. We are a strategic partner for our clients, delivering legal and business solutions with innovation, agility, and creativity, combining technical expertise with a strategic and multidisciplinary approach. With fully owned offices in several cities in Brazil, we can ensure a unique standard of quality and service.

TRIGGLESYS HUB DE NEGÓCIOS E DESENVOLVIMENTO TECNOLÓGICO

In partnership with Swedcham and UpLab SENAI-SP, Trigglesys promotes the orchestration of innovative ecosystems. We provide consultancy and systems development, highlighting our focus on human capital development through continuous training to boost digital culture. We operate in infrastructure deployment, evaluating network topology to connect companies' active devices. We propose network decentralization models that ensure maximum security, robust data traceability, and intelligent support for strategic decision-making. We combine professional qualification, technical modernization, and strict alignment with the LGPD to build tailored, secure, and high-impact corporate solutions.

ÚLTIMA PRAIA

Holding of companies which own and develop real estate assets in the Northeast of Brazil. The company's objective is to acquire properties and develop them.

UNIVERSITY OF GOTHENBURG – SCHOOL OF BUSINESS, ECONOMICS AND LAW

The University of Gothenburg is a multidisciplinary university that dates back to 1891. We consist of seven faculties with world-leading research. We also have a large number of centers of expertise that span across several academic disciplines. These disciplines serve as a meeting point for students, researchers and representatives from the commercial, industrial, and public sectors.



Como é feito: Ganchos Gunnebo Industries

Confira os bastidores da fábrica da Kito Crosby em Växjö, Suécia, de onde saem os ganchos Gunnebo Industries. Referência em inovação, qualidade e confiabilidade.



UPPSALA UNIVERSITY

Uppsala University is recognised around the world as a leading, first-class university dedicated to advancing science and higher education. At Uppsala University, people from all over the world meet who are eager to join the university's mission to make meaningful contributions to a better world. The university offers a wide range of English-taught postgraduate programs and has leading international research across nine faculties.

UTTALA EDUCAÇÃO CLIMÁTICA

Uttala empowers organisations to lead in sustainability by delivering sector-tailored training and development on climate change and ESG. We partner with businesses to upskill their workforce, equipping teams to champion corporate sustainability and integrate impactful environmental practices into their daily operations.

VAN BEEST DO BRASIL

Van Beest do Brasil Ltda é subsidiária do Royal Van Beest Group, o principal fabricante de acessórios de alta qualidade para elevação e amarração de cargas, e ancoragem. O Royal Van Beest reúne o que há de melhor no setor com as marcas Green Pin®, Irizar Forge, Enduro Softslings, Sling Supply International e Heuer Hebetechnik.

VECSA INTERNATIONAL

Since 2004, Vecsa specializes in top-of-the-line industrial safety solutions. As official distributor for companies like Troax, d-flexx and Fichet, we offer a variety of solutions to help protect people, property and processes. These include tested and certified machine safety solutions with steel mesh, full steel, and polycarbonate panel systems; advanced polymer barriers for areas, vehicles and pedestrians; and certified burglar-proof and fire-proof cabinets and safes.

VEIRANO ADVOGADOS

Founded in 1972, Veirano Advogados is among Brazil and Latin America's leading full-service law firms. The firm combines legal excellence with a business-oriented approach, developing tailored solutions for companies in strategic sectors of the economy. Its multidisciplinary team of more than 650 professionals, including approximately 300 lawyers, works across more than 40 practice areas to provide integrated solutions aligned with each client's objectives, considering strategy, risk, adaptability and timing. With offices in five Brazilian capitals – Rio de Janeiro, São Paulo, Porto Alegre, Brasília and Belo Horizonte – the firm is close to the country's main economic and regulatory hubs.

VERMICULUS

Vermiculus Financial Technology AB provides cutting-edge trading, clearing, and CSD solutions to financial markets around the world. The company started its operation in 2020 and was founded by industry experts with the incentive to revolutionize the technology of exchanges, clearing houses, and CSDs. With its headquarters in Stockholm, Vermiculus consists of hand-picked teams, trained to deliver mission-critical solutions. With decades of accumulated knowledge and expertise, the team has previously completed 75+ projects for the world's largest financial markets.

VERSÁTIL IDIOMAS

Versátil Idiomas is a Brazilian language school that breaks down language barriers with flexibility and efficiency. Students can learn English, Spanish, French, Italian, German, Japanese, Mandarin and other languages through live online classes or in-person lessons, always at their own pace. The school also prepares learners for international certifications such as TOEFL, TOEIC, DELE, DELF/DALF, CILS and JLPT. For businesses, Versátil offers corporate courses, placement testing, translation services and workshops, with regular progress reports for each employee. Trusted by companies like Siemens and Whirlpool, Versátil Idiomas is an ideal partner for anyone ready to speak to the world.

VISPLAN AB

VisPlan offers a software platform that enables organizations to visualize strategy, align execution, and translate plans into measurable business outcomes. VisPlan integrates AI-powered agents for business modelling and execution management into a single collaborative environment. VisPlan empowers leaders to drive strategy effectively. The platform helps organizations navigate complex challenges, achieve sustainable growth, and gain competitive advantage by connecting strategy with execution, aligning teams around shared objectives, and providing leaders with real-time visibility and monitoring to support faster, more informed decision-making.

VOLVO CAR BRASIL

Volvo Cars was founded in 1927 in Gothenburg, Sweden. Today, it is one of the most well-known and respected car brands in the world, with sales to customers in more than 100 countries. Known worldwide for its focus on safety, Swedish heritage and Scandinavian design, Volvo Cars develops cars around people and aims to provide the freedom to move in a personal, sustainable and safe way. This human-centric approach continues to guide the company as it advances electrification, technology and more sustainable mobility, while continuously reducing its carbon footprint, with the ambition to achieve net-zero greenhouse gas emissions by 2040.

VOLVO GROUP – AMÉRICA LATINA

Volvo Group Latin America is in charge of the brand's businesses in Latin America. Its headquarters is located in Curitiba, where it has a large production plant of trucks, buses, chassis, cabs, engines and gearboxes. The company also has another unit in Pederneiras, where construction equipment is manufactured.

WEBROCK VENTURES

Webrock is an investment company that generates shareholder value by creating joint ventures with Swedish-based technology companies to build and develop new, successful companies in Brazil. Using our understanding and experience of doing business in the country, we provide a unique operational expertise that ensures our companies grow and prosper. With proven business models serving as blueprints, the joint ventures benefit immediately from the Swedish JV-partner's technology, know-how and experience, allowing us to build companies at an accelerated pace with less risk.

WOLFFISH

We provide an overview of the company's financial health to help managers make the best decisions. Our work is based on the technical and technological capacity that we have of reading and interpreting the financial statements dynamics so that business can thrive. Throughout 20 solid years of experience, we have developed analyses based on our values: precision, safety and speed.

WORDLOC TRANSLATION & LOCALIZATION

Wordloc is a translation and localization company based in São Paulo, Brazil. We provide professional translation services for companies in three main sectors: Life Sciences, Marketing, and Legal/Patents. The company is certified under ISO 17100 and ISO 18587 by TÜV Rheinland Brasil. We support multiple languages, covering Latin American as well as European markets.

XYLEM

Xylem (XYL) is a leading global water technology company committed to solving the world's critical water challenges with innovation and expertise. Our 23,000 diverse employees delivered combined pro forma revenue of \$9.2 billion in 2025. We are creating a more sustainable world by enabling our customers to optimize water and resource management and helping communities in more than 150 countries become water secure. Join us at www.xylem.com and Let's Solve Water.

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What makes you get up every morning?

For us at Mölnlycke, it's the
desire to **revolutionize care for
people and the planet.**

We are driven daily by our
purpose, aiming to improve
patients' lives and support
health professionals and
systems. All of this is
achieved through the
development and delivery of
sustainable and innovative
solutions.

Mölnlycke is a global leader in medical technology, specializing in innovative solutions for wound care and surgical procedures. Our products and solutions are used daily by hospitals, healthcare professionals, and patients in over 100 countries worldwide.





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2026

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